



REFERENCE MANUAL

ASSOCIATION of MILITARY CHRISTIAN FELLOWSHIPS

FOREWORD

The practice of military Christians and Military Christian Fellowships (MCFs) sharing the Gospel in their Armed Forces and within other countries has grown rapidly. The officers of the Association of Military Christian Fellowships (AMCF), of the Association for Christian Conferences, Teaching and Services (ACCTS), of Military Ministries International (MMI), and of Mission Support Organization (MSO), are repeatedly asked questions about this practice and the origins and functions of the Association and related organizations. This suggests that written material on these subjects would be helpful. In 1991, the officers of the AMCF and the ACCTS staff met for a time of prayer and planning. This “Association of Military Christian Fellowships Reference Manual” is one result of that “Pray and Plan.”

The purpose of the AMCF manual is to provide information about the AMCF and its associated organizations, ACCTS, MMI, and MSO, to those seeking to work with them. It also provides helpful information to those seeking to set up an MCF for the first time as well as those leading an existing MCF in the armed forces.

This manual is not directive. Its contents are informative, intended to serve as reference material to provide answers to many commonly asked questions and ideas which may be useful to any military Christian or MCF.



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1. Known as Accts Military Ministries International until 1 March 2010

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NOTE 1: For security reasons, only names, phone numbers, country (if not US {Annex E}, UK {Annex G or South Korea {Annex I}) and email address are provided for staff personnel.

Note 2: Accts Military Ministry International (Accts MMI) changed its name to Military Ministries International (MMI) as of 1 March 2010, therefore all references to Accts MMI were changed to MMI throughout this AMCF Reference Manual. In addition Annex G was revised to new email address for MMI Staff.

CHAPTER ONE

ASSOCIATION OF MILITARY CHRISTIAN FELLOWSHIPS (AMCF)

“...All One in Christ Jesus.” Galatians 3:28

A BRIEF HISTORY

1. The Association of Military Christian Fellowships (AMCF) is the result of God’s working at different times and in various places in the lives of His children serving in the military¹ of their respective countries. Most of the national Military Christian Fellowships (MCFs) associated with the AMCF trace their beginnings to 1851 when Captain Trotter, a British cavalry officer serving in India, felt the need for Christian fellowship. As a result of that burden, he laid the foundations of what became the Officers’ Christian Union (OCU) in Britain. That organization began as a prayer fellowship.

2. There were other beginnings. In 1961 a navy enlisted man in Chile felt the same need for fellowship and began what is today the Uniformed Evangelical Mission (MEU). MEU numbered about 6,000 members when it associated with AMCF. MEU began as a worshipping and witnessing fellowship. In the 1960’s a medical officer serving in the Army of Singapore responded to God’s call and began the Armed Forces Military Committee that eventually associated with the AMCF. In 1980 God led one of His servants in the Dominican Republic to start the “Evangelical Missionary Ministry of

¹ Whenever the words “military” and “armed forces” are used in this manual, the intent is to include all branches of a nation’s armed forces, defense forces, and where appropriate law and order forces. In some nations it may also include fire fighting and other national level institutions.

Military Working for Christ.” The organization began with a strong evangelistic outreach. Eventually they learned about and associated with the AMCF. In 1986 God inspired a man in Spain, who had never heard of the AMCF to start the “Bible Institute for the Armed Forces” (IBFA). This organization later associated with the AMCF. These are examples to show that AMCF is the work of God, and not the work of men. These movements started with prayer, fellowship, and witnessing. It is not surprising that prayer to the Almighty God, Christian fellowship, and presenting the gospel are hallmarks of the AMCF today.

3. Fellowship among military Christians on an international basis began in the 1920’s. A Dutch officer attending a British OCU Ski Party in Switzerland returned determined to set up a similar organization in the Netherlands’ armed forces. The leader of that ski party, Major (later Lieut. General Sir) Arthur Smith, then became the force in establishing an international fellowship in 1930. It was called the Fellowship of National Officers’ Christian Unions (FNOCU). He persuaded his friend Baron von Tuyll of the Netherlands to become the first president.

4. The aim of the founders of the FNOCU, as the AMCF was then called, was to set up a fellowship which would be nonpolitical, without ties to a particular denomination or church, with no central organization, budget, or staff except for the President, who would

operate from his home. Each national Officers' Christian Union (OCU) that joined the fellowship would be self governing, self-supporting financially, and encouraged to develop along national lines.

5. The first significant move forward was a small international FNOCU Conference in 1930 at Zuylen Castle, the home of the von Tuylls. Only four countries participated: Germany, the Netherlands, Sweden and the United Kingdom. A young British officer who attended that conference recalled how overwhelmed he was by the Christian love and fellowship between officers who had once been on opposing sides in the bitter trench warfare of World War One. It was at this conference that the International Fellowship's motto,

"All One in Christ Jesus"
(Galatians 3:28)

and the International Prayer were adopted. Members agreed to use this prayer every Sunday. It has been slightly revised and now reads:

***"Heavenly Father,
We thank you that the Blood
of Jesus Christ cleanses from
all sin.
Bless the service men and
women of all nations,
And grant that we who know
the joy of being
All one in Christ Jesus
may be filled with your love
and pass it on to others
through the power
of the Holy Spirit
Until His coming again.
Amen."***

6. The fellowship spread to other countries and continents in a variety of ways. For more than twenty years faithful British OCU

Prayer Associates at Edinburgh in Scotland met to pray for the birth of an OCU in the United States. The Officers' Christian Fellowship (OCF) of the USA is the answer to their prayers. During the Korean War, a Korean officer in a military course in the USA was introduced to the American OCF. He experienced wonderful hospitality and Christian fellowship. He returned home determined, with God's help, to join with other Korean Christian officers in forming the Republic of Korea Officers Christian Union (ROK OCU). He was aided in this endeavor by American OCF members stationed in Korea. The Korean OCU was the first of many Military Christian Fellowships (MCFs) now thriving in Asia. The first African OCU was formed in Ghana, West Africa. It started as a result of the lives of two junior British OCU members on service in what was then the Gold Coast. Their enthusiasm and devotion to Christ encouraged a group of Ghanaian cadets at the Military Academy in Accra to form the Ghanaian OCU. The movement had now spread to four continents: Africa, Asia, Europe, and North America.

7. On the death of Baron von Tuyll, Major General Sir Robert Ewbank of the British Army was invited to become the second president. He served from 1965 until 1976. The General and his wife, Joyce, made numerous visits to existing or potential OCUs, including those of the USA, Canada, Norway, Sweden, Finland, the Netherlands, West Germany, Ghana, Kenya, Australia, Japan, Korea, South Vietnam, Singapore and India. The number of fellowships was steadily growing.

8. In 1961 the FNOCU International Conferences became the main vehicle for spreading the work worldwide. These early FNOCU International Conferences are listed

below. Each was organized and hosted by one of the larger, well-established OCUs.

1961 • Berchtesgaden, West Germany.

Hosted by the US OCF with delegations from North America, Africa, Asia, and Europe. GHANA, KOREA and FINLAND were represented for the first time.

1964 • Lunteren, the Netherlands.

Hosted by the Dutch NCOK.

1967 - Seoul, Republic of Korea.

Hosted by the ROK OCU with delegations from North America, Europe, and Asia. Four Asian countries were represented for the first time: INDONESIA, JAPAN, and SOUTH VIETNAM.

1968 - Swanick, England.

Hosted by the British OCU, with delegations from North America, Africa, Asia, and Europe. CANADA, INDIA, and KENYA, were there for the first time. The seeds of the Kenyan OCU were sown.

1971 - Dassel, West Germany.

Hosted by the German OCU, Cornelius-Vereinigung e.V. (COV).

1976 - Massanetta Springs, Virginia, USA. Hosted by the US OCF with delegations, for the first time ever, from all six continents. Over 600 persons represented 21 countries. It was a remarkable conference. AUSTRALIA, BRAZIL, JAMAICA, NEW ZEALAND and the Republic of CHINA (TAIWAN) were represented for the first time. The delegates at this conference also divided the world into four regions. Vice Presidents were appointed for each region. Major General Ewbank handed over the Presidency to Major General Clay T. Buckingham, US Army.

1980 - Swanwick, England.

Hosted by the British OCU. The number of nations represented was 39, nearly double that in 1976. Two historic decisions were made at this conference. The first was to change the name of the FNOCU, and the other was to begin holding regional conferences.

9. Over the years new MCFs developed along national lines. Some of them, particularly the smaller fellowships, established organizations on an “all ranks” basis - i.e., the Netherlands, Australia, Japan, Kenya, Singapore, and Canada. The MCF of Chile, which already numbered over 6,000 members when it associated with the AMCF, was made up almost exclusively of enlisted persons. These diverse developments presented no problems within the fellowship or at the International Conferences. However, a new name was needed to accommodate these differences. Thus at the Swanwick conference in 1980 the Fellowship of National Officers’ Unions (FNOCU) was renamed the Association of Military Christian Fellowships (AMCF). This was the first of the historic decisions.

10. The second historic decision was to introduce the concept of AMCF Area or Regional Conferences to supplement the periodic International Conferences which would now be called World Conferences. Since then Regional and Sub-regional Conferences have been held in many parts of the world, normally every two to four years depending on the needs of the region. In some cases AMCF regions combined to hold a conference.

11. Starting in 1984, the AMCF began holding World Conferences in addition to Regional Conferences.

1984 – Seoul, Korea: There were over 500 participants from 54 nations.

1994 – Virginia Beach, Virginia, USA:

At this Conference, the number of participating nations had risen to 94, and the number of delegates was 1,047.

Because of the complexity and expense in holding World Conferences these are now normally held only at ten year intervals.

12. In Europe in 1994 the AMCF responded to the collapse of the Warsaw Pact by development of a new style of Conference known as the “Euroseminar.” This type of conference dealt with the expressed need of former communist countries for a new ethical perspective on military service.

13. Space does not permit elaborating on the many regional and national conferences, or the innumerable visits of AMCF people between one country and another, with the attendant wealth of hospitality, fellowship, and Christian love that this worldwide fellowship has actively encouraged and engendered. Many lifelong friendships were formed across international barriers with no regard for age, rank, gender or race.

14. More important than this is that for the first time in history Christians in the armed forces caught the vision and participated in a concentrated, cooperative effort to present the Gospel to people serving in the armed forces of all nations in the world. It was our Lord’s last prayer that all his followers “*would be one,*” and his last command to them was that they should “*go into all the world and preach the gospel.*” Those associated with the AMCF strive to be “*All one in Christ Jesus,*” engaged in fulfilling the Great Commission.

15. Major General Clay Buckingham, just months before finishing his 15 years as AMCF President, clearly expressed his understanding of the AMCF in a letter published in the First Quarter 1991 AMCF Newsletter. He wrote:

“The mission of the Association of Military Christian Fellowships is to bring the good news of Jesus Christ to military men and women of every nation of the world.”

“Our message is very simple. It is Jesus Christ, who He is, what He did, what He taught and what He asks of us.”

“Our mission is NOT to establish great organizations or religious systems, or to support a certain church or mode of worship; or to win political or economic power. Our mission, rather, is to tell people about Jesus Christ so that each person may have the hope of eternal life; so that each person may be free from guilt and the penalty of sin; so that each person may have the priceless privilege of walking with God. God is not the captive or servant of any nation or denomination, or race, or mode of dress, or culture, or religious creed or seminary, or language, or economic system, or political system or form of worship.”

“God is not impressed by military power or rank or economic wealth, or social station, or ecclesiastical position, or educational level, or magnificent buildings or beautiful cathedrals, or eloquent public prayers, or great conferences, or long pilgrimages. What God desires are men and women whose hearts are warm and responsive toward Him, and whose lives are living demonstrations of His respect for the value and dignity of every human life.”

16. Major General Clay T. Buckingham served as AMCF President for 15 years from 1976 until 1991. During this time he and his wife Clara followed the example of his predecessors by traveling all over the world encouraging military Christians and MCFs.

17. General Buckingham turned over the presidency of the AMCF to Major General Sir Laurence New of the British Army in September 1991. The Lord continued to bless the AMCF family during the 11 years of his term in office, a period of unprecedented growth in communications resulting from the introduction of the internet. This was put to good use with the creation of the AMCF website on the World Wide Web, incorporating methods of operation, history, teaching materials, and devotionals. Email also greatly facilitated contact with the AMCF Regional Vice-Presidents whose number was increased from 7 in 1991 to 14 in 2000.

18. As Sir Laurence and Lady New traveled throughout the regions they sought to renew the emphasis on Pray and Plan (see Annex K) that all of our plans should be made only after expectant prayer and under the Lord's leading. The establishment of MCFs in Russia and some former Warsaw Pact countries was especially rewarding in this way.

19. General Lee, Pil Sup was appointed as the next AMCF President with effect from September 2002. Between that time and the AMCF World Conference 2004, General and Mrs. Lee visited all 14 AMCF regions and all the regional vice-presidents.

20. A detailed illustrated history of the AMCF from 1838 to 2002 is available in the form of a CD-ROM on request from generalnew@manx.net

BASIC OPERATING PRINCIPLES

21. The AMCF is still essentially the fulfillment of the vision of its founders. It is a worldwide association of national Military Christian Fellowships (MCFs) and individual military Christians in nations that do not have an organized fellowship. Each MCF is independent, self-governing, financially self-supporting, and encouraged to develop along national lines to meet the needs of its own national armed forces. It is nonpolitical and does not support the political aspirations or positions of any person, party, or nation. It is interdenominational. Christians of all denominations may participate. It has no official affiliation with any denomination or church. It is an association with no central organization, office, budget, or staff.

22. What the AMCF does have is a President and regional Vice Presidents. Together these officers make up the "Presidential Bench" of the AMCF. They are volunteers and are supported by several military ministry organizations, the MCFs, and others as their capacities permit. As the AMCF has grown the President and some Vice Presidents have found it necessary to have their own administrative help in order to do their work. A list of these officers and their regions is given in Annex C. Their respective roles may be found in Annex D.

23. The officers of the AMCF (the Presidential Bench) have no authority over the internal affairs of national MCFs. They neither direct nor represent them. The MCFs take their directions directly from God. At the national level, the AMCF officers function to encourage and help those associated with the AMCF. At the international level they coordinate activities and provide encouragement, guidance and

assistance based on the needs of the association and the national MCFs.

24. The AMCF President appoints the AMCF Vice Presidents and selects his own replacement after consultation with other members of the Presidential Bench and leaders of the principal supporting organizations. The President normally serves for a period of ten years and the regional Vice Presidents for seven years. The number of AMCF regions is not fixed. Groupings may change due to growth of the association.

25. Financially the AMCF is supported entirely by gifts from those who share its vision. Contributed funds are administered by ACCTS, MMI, MSO or national MCFs as appropriate. None of these organizations are affiliated with any government or denomination.

MISSION

26. The mission of the Association of Military Christian Fellowships is to bring the good news of Jesus Christ to military men and women of every nation of the world.

GOAL

27. The goal of the AMCF is that every country in the world have an MCF and that it become mature and effective.

QUINQUENNIAL COUNCILS

28. These Councils are meetings of the Presidential Bench and staff members of ACCTS, MMI and MSO accompanied by their spouses when possible. The purpose of these meetings, generally held every five years, is to strengthen unity and cooperation as participants review the status of the

AMCF and draft plans for the next five years. The first such meeting was held in the United States in 1991, the second in England in 1997, and the third also in England in 2002. During this last Council, General New began the hand over of the AMCF presidency to the VP for East Asia, Gen. Lee, Pil Sup of South Korea who was the prayerful unanimous choice of the Presidential Bench. Gen Lee proposed that for reasons of economy and efficiency the timing of the Quinquennial Councils should be aligned with the World Conferences with additional intermediate Councils. Thus the fourth Council was planned for Seoul in 2004.

PRINCIPAL SUPPORTING ORGANIZATIONS

29. The Association for Christian Conferences, Teaching and Service (ACCTS), Military Ministries International (MMI), and the Mission Support Organization (MSO), all play a major role in supporting the AMCF. They keep current addresses for the MCFs and others, publish AMCF Newsletters and Prayer Reminders, assist with AMCF Conferences, manage funds when necessary, and send staff members around the world to contact and encourage military Christians. More details about these organizations and their functions may be found in subsequent Chapters. The relationship between the MCFs, the Presidential Bench and these supporting organizations is shown as a schematic in Annex A.

OTHER SUPPORTING ORGANIZATIONS

30. There are also other agencies and organizations which provide support of some sort to the AMCF and the national

MCFs. A listing of many of these may be found in Annex S.

HOW THE AMCF WORKS

31. How the AMCF works is also essentially the fulfillment of the vision of its founders who, in the International Prayer, asked God to:

“Bless the service men and women of all nations, and grant that we... may be filled with your love and pass it on to others...”

The activities of the AMCF support the desire to see service men and women filled with God’s love and passing it on to others in the military communities of every nation. National MCFs and individuals seek to encourage one another to carry out the Great Commission (Matthew 28:19).

BY PRAYING

32. Prayer is an essential for the attainment of the goal. This is God’s work done through His servants. It is NOT men doing something for God. Daily Prayer Reminders are issued by a number of MCFs and usually shared with other countries. Prayer requests from all over the world are centrally compiled and an AMCF Prayer Reminder is published quarterly. In this way military Christians everywhere can pray for each other. In addition to a specific prayer request for each day there is a listing of several of the world’s recognized nations. This is done so that over a period of time all may pray for every nation in the world to the end that God will prosper the individual military Christians and established MCFs as they minister in their respective armed forces and/or raise up an MCF where there is none. Those who join in prayer are encouraged to pray daily at noon. Those who cannot do

this are encouraged to establish another time for regular prayer. All are encouraged to pray without ceasing as God lays needs on their hearts. In addition a worldwide AMCF “Day of Prayer” is held annually. Many national MCFs carry out special programs of praise, intercession and fasting on this day.

33. Besides prayer by its members, it is recommended that where feasible each country establish an “Intercessory Prayer Group Ministry” by friends and relatives of members, by retired personnel, and others. Information on such a ministry may be found in Annex Q.

34. The “Pray and Plan” process is promoted to undergird all undertakings. This process, which is described in Annex K, keeps those involved in the ministry focused on what God desires, rather than the ideas of anyone person or group within the MCF.

BY REACHING OUT

35. AMCF officers, staff from ACCTS, MMI, and MSO, and others, travel extensively. They seek to present to military personnel the validity and effectiveness of following Christ. Where appropriate they help them to establish Military Christian Fellowships in their own countries and encourage them to attend AMCF Conferences and other military ministry activities. Military Christians who visit other nations often seek out local military for prayer, Bible study and fellowship. They also offer hospitality to military personnel visiting from other areas.

BY MEETING TOGETHER

36. Worldwide, Regional, and Sub regional Conferences are arranged periodically by national MCFs for the AMCF. These conferences help military Christians see

what God is doing within the armed forces of other nations. They expand the vision beyond national frontiers. They help individuals to see that they are not alone in their effort but rather are a part of what God is doing in the military world on a grand scale. They are encouraged by and learn from each other. They establish valuable contacts and form strong friendships. (For information of financial assistance to participate in these conferences refer to the ACCTS, MMI and MSO chapters of this Reference Manual). At each AMCF conference those participating normally decide on the time and place of the next conference. A national MCF desiring to host such a conference normally extends an invitation through the AMCF President or appropriate Vice-President. AMCF conferences are conducted only to further the goal and work of the AMCF. Conference sponsors are expected to organize a program that honors Jesus Christ in every regard and conforms to the interdenominational, nonpolitical nature of the AMCF. In addition to AMCF conferences, the members of national fellowships meet periodically in national conferences and frequently in small local groups for prayer, Bible study, and fellowship.

BY COMMUNICATING

37. A comprehensive AMCF Newsletter is published quarterly. These inform associates about what is happening both in national MCFs and at the international level. They announce and update information on future events. These newsletters are sent individually on request primarily to persons in countries without an established MCF. Where an established MCF exists a mutually agreed on number are sent in bulk for local distribution to key individuals. Local reproduction of the newsletter or parts of it

for further distribution is authorized and encouraged.

38. Some MCFs publish their own national newsletters. They are encouraged to share these with other MCFs. Individual contacts are maintained by personal correspondence and visits.

39. AMCF, ACCTS, MMI and MSO have websites that provide helpful resources, including this manual, the AMCF Newsletter, and much information for teaching and encouraging. E-mail provides effective and speedy communications regardless of distance or political/religious barriers, although the open nature of electronic communications requires sensitivity to security. The websites and email addresses mentioned above can be found in the annexes for those organizations. Several of the longer established MCFs also have websites, and there are links to them in the AMCF, ACCTS, MMI and MSO websites.

BY TEACHING AND ENCOURAGING

40. Conferences, visits, publications, etc. are used to teach the truths of the Bible, to encourage associates to demonstrate the character of God in their lives, and to share their spiritual experiences with other members of the Armed Forces.

BY COOPERATING

41. MCFs work with the AMCF, ACCTS, MMI, MSO, and other Christian agencies and organizations that have similar aims. By doing so they multiply their effectiveness. A list of some of these agencies and organizations may be found in Annex S.

HOW TO ASSOCIATE

42. The AMCF is not really an organization, but rather an informal agreement to associate made by autonomous MCFs and individual military Christians in nations where no MCF has yet been established. These individuals are called Contacts. Military Christian fellowship begins when two or more military Christians from the same nation meet for fellowship, prayer, Bible study, and witness. A group is recognized as an MCF when it takes a name and chooses a leader. While this is the norm, what constitutes an MCF in some nations will depend on the freedom to declare an open organization. In many nations it may be necessary for military Christians to maintain only informal links with one another.

43. Any MCF or Contact may request association with the AMCF by indicating this informally by any means to any AMCF officer or staff member of ACCTS, MMI, or MSO. The information will be passed on to the AMCF President who will provide a reply. A certificate of association is available for those MCFs which desire to have one. A sample is shown in Annex B. Those associated with the AMCF are encouraged to work together with the object

of encouraging servicemen and women of all nations to apply the teachings of Jesus in their personal and professional lives. They are expected to keep ACCTS, who publishes the AMCF Newsletter, informed of their correct addresses, and are encouraged to send prayer requests and information about their activities so that they may be shared with other associates. In turn they are kept informed of and encouraged to participate in AMCF activities.

CONCLUSION

44. God has abundantly blessed the AMCF since its start as the FNOCU in 1930. There are now MCFs and individuals all over the world who maintain a vibrant Christian ministry within their own armed forces, and in many cases they minister to neighboring nations as well. The name the MCF selects, and the functions it carries out, result from its particular needs. Unity is the result of a common faith in Jesus as Savior and a desire to witness for Him. In the words of the AMCF motto, we are: *“All one in Christ Jesus.”*

“All One in Christ Jesus”

CHAPTER TWO



ASSOCIATION FOR CHRISTIAN CONFERENCES, TEACHING & SERVICE (ACCTS) (*Core Values: Biblically Based, Spirit Led, Prayer Centered, & People Focused*)

“Go ye into all the world...” Mark 16:15

INTRODUCTION

1. The Association for Christian Conferences, Teaching and Service (ACCTS) is an organization dedicated to encouraging and helping Christians around the world reach spiritual maturity and become effective communicators of the Gospel. This effort is directed primarily, but not exclusively, toward the armed forces. ACCTS is an integral part of the global Military Christian Fellowship (MCF) movement. It supports the AMCF in administration and logistics.

MISSION

2. The mission of ACCTS is “To assist in the development of Christian leaders in the armed forces of the world and in the establishment and growth of Military Christian Fellowships.”

ORGANIZATION

3. ACCTS is an international non-government organization chartered in the United States with offices located in Denver, Colorado. ACCTS personnel work closely with the Association of Military Christian Fellowships (AMCF) Officers, Military Ministries International (MMI), Mission Support Organization (MSO), and leaders of the autonomous national Military Christian Fellowships (MCFs).

4. ACCTS is not a membership organization. It consists of a small staff, office personnel and many interested volunteers. The staff is mainly former active-duty military personnel. Part-time missionary volunteers are referred to as Co-Workers, and those who support with prayer or in other ways, are called Associates. ACCTS is committed to the philosophy that ministry should be a team effort. So, as much as possible, the spouse is considered a full partner in the ministry team.

5. Staff members are assigned responsibility for a geographic area or specific function. The functional areas include such things as Prayer Shield, attaché ministry, chaplain ministries, international student ministry, media ministry, intern ministry, cadet ministry, reconciliation ministry, English language camps, plans and training, military ethics ministry, and conference assistance. For both functional and geographic staff, their duties may include one or all of the following: travel, speaking and teaching, planning, conference coordination, hospitality, counseling, and area coordination.

6. ACCTS regional staff members try to make at least one trip to their geographic area every year. The duration and the extent of these trips are limited by the availability of funds. Generally, the objectives of these trips are:

- a. To respond to expressed needs of a national MCF.

- b. To make personal contact with established national MCFs and individuals, assist and encourage them by all appropriate means, and gather information to share with others.
- c. To identify, meet and share with military Christians where there are no known contacts.
- d. To follow up on participants in the Intern, Interaction, and other programs.
- e. To challenge Christians in the military community to serve as missionaries in that community.
- f. To preach the gospel when the opportunity presents itself within the military community

7. A list of the ACCTS staff and their areas of responsibilities may be found in Annex E.

FUNCTIONS

8. The activities and programs carried out by ACCTS in fulfilling its mission are not specifically categorized, but generally fall in to three broad areas. These are identified in the name, i.e. conferences, teaching and service.

CONFERENCES

9. **AMCF international conferences** are held periodically at the worldwide, regional, and sub regional levels. These conferences accomplish the things discussed in Chapter One. ACCTS Staff participates in as many of these conferences as possible. Their participation and support may include help with planning and publicity, assistance with identification and invitation of delegates, providing speakers and workshops, and some financial support. It is the responsibility of the sponsoring national MCF to arrange the finances of the conference. Occasionally ACCTS provides

some financial support in cases where the lack of funds threatens the conference. The amount of this help is worked out between ACCTS and the sponsoring MCF. ACCTS encourages each national MCF that has been invited to an AMCF International Conference to send at least one delegate. When a national MCF is not able to send delegates because of insufficient funds it is the policy of ACCTS to provide financial assistance on a "first come - first served" basis, dependent upon available funds. This is also true when an individual has been invited because there is no established MCF. Normally the MCF or individual is expected to provide at least a portion of the expenses.

10. An MCF or an individual requiring assistance should make a request by letter to the ACCTS office. The letter should state:

- The MCF will be unable to send delegates at their own expense,
- The name of the delegate chosen by the MCF,
- A detailed estimate of the costs to send that delegate to the conference,
- The amount the delegate and/or the MCF are able to pay, and
- The amount of financial aid required.

11. **National MCF Conferences.** ACCTS encourages holding these conferences, shares information about them with other MCFs and encourages prayer for them. When invited, and as funds and staff permit, ACCTS sends a representative. Since these conferences are scheduled, planned, financed and carried out by totally autonomous and independent national MCFs, ACCTS participation is in response to specific requests. Such requests have in the past included presentations on ACCTS and AMCF, leading workshops, providing special music, and preaching in evangelistic campaigns held in conjunction with the national MCF conference.

12. **Special Conferences.** Occasionally ACCTS will sponsor a conference to meet a specific need. For example, in the United States many organizations exist, in part or whole, for the purpose of ministering to the variety of needs of members of the armed forces. It was clear that many of these organizations were unaware of each other's existence or purpose. There was evidence of duplication of effort, competition and inefficiency. ACCTS sponsored a "Symposium of Military Ministries." The purpose was to bring these organizations together to learn about each other and develop ways to cooperate in the task of ministering to the armed forces. Subsequently such conferences have been known as the Fellowship of Christian Military Ministries (FCMM) conferences.

13. On another occasion when it appeared that it would be beneficial to bring together the leaders of AMCF and ACCTS to work on a number of tasks, ACCTS sponsored an "AMCF Leaders' Conference." This Conference later became known as the First Quinquennial Conference.

TEACHING

14. Teaching is that aspect of ACCTS that provides opportunity for increased learning. Teaching on a variety of subjects is made available to those requesting it, or is offered by invitation to participate in special programs. The ACCTS Staff does some teaching. Some is done as a joint effort with other organizations. Some is done by other organizations through arrangements made by ACCTS.

15. ACCTS is constantly searching for ways to improve the quality and effectiveness of training opportunities. As a result the listing of seminars and programs available is subject to change and is

provided in this reference manual as an annex, which will be updated from time to time. Please refer to Annex F for a description of the workshops and programs such as "Interaction" and "Rocky Mountain High." The annex includes information on how to request this training.

SERVICE

16. **Repository of Information.** ACCTS serves as a central point for collection, maintenance, and dissemination of current information on matters related to reaching members of the armed forces of nations with the gospel. This includes, but is not limited to the following:

- National MCFs and points of contact in every nation, where they are available.
- Schedules of activities including conferences (AMCF international, special, national MCF), training programs (Interaction, Rocky Mountain High, etc.)
- Missionary trips and other travel by the AMCF Officers and ACCTS, MMI and MSO staff.
- Other supporting organizations.
- Historical material.

17. **Publications.** Individual contacts, national Military Christian Fellowships, and those supporting the ministry to military have a need to be informed of what God is doing in this area and have access to materials that help with the work. In order to meet these needs ACCTS either publishes or makes certain materials available.

- **The AMCF Newsletter and Prayer Requests** are published in English, French, Russian and Spanish the first month of each calendar quarter. These are sent individually to all contacts and supporters, and in bulk to established national MCFs. The number received by an MCF is based on the requirements of

that nation and the arrangements made with ACCTS.

- **The ACCTS News and Prayer Requests** are published monthly in English. These are sent primarily to those individuals and organizations, which support God's work through the ACCTS ministry. Single copies are also sent to individual contacts or MCFs by request.
- **ACCTS and AMCF Websites.** The ACCTS website gives much information about ACCTS' objectives and past, current and future activities. All current ACCTS and AMCF newsletters are posted, the latter in the four published languages. The ACCTS website provides information on conferences such as the World Conference and Interaction. During the Interaction programs reports are often posted daily to give the reader a feeling of being part of the program. Other areas of interest are the current ACCTS' annual report, special financial needs for the month, and ways on how to support ACCTS financially. Links will point the reader to subjects like English Language Camps and Military Ethics, including published poster papers. One link allows the reader to read and search the Bible in multiple translations like NIV or KJV and in multiple languages. Another link points to a Cadet Forum which, as the name implies, is aimed to the younger generation in the military forces. The AMCF website is maintained by ACCTS.

18. Support by ACCTS Staff. ACCTS Staff, both functional and regional, provide support in many ways to AMCF Officers, MCF leaders, other AMCF support

organizations, military academies, attachés, international military students, chaplains, interns, and others.

FINANCIAL SUPPORT

19. ACCTS is financed by the gifts of interested friends who share a vision for the total ministry or for a particular aspect of the work. This includes some individual churches and military chapels. The ACCTS ministry is not underwritten by any government agency or denomination except in very rare situations such as a specific nation helping to support an ACCTS sponsored ethics conference at the Military Academy of that nation. The majority of ACCTS funds go directly to ministry efforts. The Executive Director and most of the staff serve without pay. Those who receive a salary, except office personnel, raise their support from personal sources.

THE LOGO

20. The logo of ACCTS represents an open Bible placed over the world showing that our Lord Jesus Christ is, ***“the way, the truth and the life,”*** for the whole world (John 14:6). The green section with white over it represents the fields that ***“are white and ready to harvest,”*** (John 4:34-39). ACCTS, a group like the New Testament church according to the book of Acts, is ***“going into all the world”*** in fulfillment of Christ's command (Mark 16:15), spreading the gospel of our Lord Jesus Christ and encouraging Christians, especially in the military community, to live for Him.

CHAPTER THREE

MILITARY MINISTRIES INTERNATIONAL (MMI)

BACKGROUND

1. Military Ministries International (MMI) works to encourage and equip men and women in the armed forces of the world to be good Christian disciples at work and at home, growing as Christians and making other disciples.

- MMI does this by assisting the formation and development of military Christian fellowships and chaplains' organizations.
- MMI believes this to be of fundamental importance both to the lives of the individuals and to their countries.
- Since Christian soldiers are better soldiers, the growth of Christianity in the armed forces can have a nation hanging effect, especially in those countries where the armed forces are the backbone of nation.

MMI is the main support organization for the Association of Military Christian Fellowships (AMCF) in Africa, South Asia the Middle East and Europe along with the Association for Christian Conferences, Teaching and Service (ACCTS). Although the Mission Support Organization (MSO) has no specific responsibility in these regions, it provides whatever support it can.

2. MMI sums up its work in the statement "Serving Christians and Chaplaincies in the Military Worldwide."

MISSION

3. The mission of MMI is to assist in the formation and development of Military Christian Fellowships (MCFs) and chaplaincies in order to encourage and equip men and women in the armed forces of the

world to be effective Christian disciples at work and at home.

OPERATING PRINCIPLES

4. Accountable under God to our Trustees in accordance with our objectives and our Statement of Faith, we work in support of the AMCF principally through personal visits and liaison, and by organizing or assisting the setting up and running of, and participation in regional, national or other conferences in order to:

- a. introduce the concept of Christianity and military service (where there is no such tradition).
- b. strengthen the faith and discipleship of Christian believers within the military family.
- c. encourage the formation of Military Christian Fellowships (MCFs) and chaplaincies.
- d. encourage and strengthen existing MCFs and chaplaincies.
- e. encourage brotherly cooperation between MCFs (where there are separate denominational fellowships within a nations armed forces), and between MCFs and the chaplains or official military churches.
- f. equip Christian military believers for evangelism within their own contexts.
- g. encourage deeper understanding of Christian ethics in the military context.
- h. offer practical help and support in all of these.

5. We believe in cooperating wherever possible with the highest governmental and military authorities, to win favor and understanding in the value of encouraging a

solid and true Christian faith within the armed forces of each and every nation.

6. Our regional staff, both UK-based and regional, work in cooperation with existing MCFs and chaplaincies and through individual contacts - traveling to visit, to encourage, to bring believers together and to develop lasting biblical relationships. In all these activities MMI staff are often accompanied by volunteers, and in Europe by ACCTS staff.

ORGANIZATON

7. **Staff.** MMI has UK based field directors for each of its operating regions and indigenous staff in Africa (East, West and Southern) and Europe (Germany, Poland and Norway). In addition there is a small office staff of a Home Director and Office Manager in Aldershot and the day-to-day operation of MMI is overseen by an Executive Chairman. Names and other data are at Annex G.

8. **Offices.** The MMI head office is in Aldershot, Hampshire, England although all field directors and the Executive Chairman may operate from their own homes.

9. **Finance.** MMI is a charitable trust registered in UK and is supported primarily by the gifts of individual donors. From time to time larger gifts are received from grant making trusts or in the form of legacies. Funds are controlled centrally and salaried staff are paid rates agreed on at appointment with the trustees taking into account personal circumstances and need.

EVENTS

10. **AMCF Conferences.** A major part of MMI's work is helping to organize and run AMCF conferences. These may range from major regional conferences to seminars such as the Euroseminar² series run for individual countries as requested.

Annex R sets out guidelines for holding conferences but it is normal although not essential for an existing MCF to host an AMCF conference or seminar. MMI would anticipate offering help with the planning of the program, advice on administration and logistics, the provision of speakers, the invitation of delegates and some financial sponsorship. However, where delegate sponsorship is offered, the individual concerned is encouraged to pay at least part of the costs of attending the conference.

11. **MCF Conferences.** MMI is also available to help the arrangement of national MCF conferences providing help with planning, the provision of speakers and advice on administration and logistics. It is not normal for MMI to offer financial support for national MCF events.

12. **Non-MCF Conferences.** MMI is also available to assist running conferences or seminars that are not related to AMCF or a national MCF, e.g. Chaplaincy seminars. The extent of MMI involvement will depend on the nature of the event and the ability of MMI to become involved. Constraints might include the limitations of the MMI Trust Deed, the existing program and financial issues.

13. **Teaching and Training.** A list (not exhaustive) of subjects on which MMI has provided teaching and training is at Annex H. MCFs should use this list when

² Euroseminars_ More details on these may be obtained from MMI Field Director - Europe.

considering conference or seminar programs. Any requests for teaching/training should be addressed to the MMI office.

14. **Tapes and Videos.** Increasingly talks at MMI assisted events are being recorded to enable wider distribution of the teaching. A current list of available talks is available from the MMI office or on the website. (See Paragraph 17)

STAFF VISITS

15. **To Individuals.** MMI staff members spend much of their time visiting Christians in the countries in their respective operating regions. Normally this will be in anticipation of or as follow up to a conference or seminar that they might attend or have attended. Visits are always with the aim of encouraging those visited and providing some fellowship particularly for those who are isolated geographically, spiritually or, often, both.

16. **To MCFs.** MMI will visit formal MCF events or informal gatherings when invited. MCFs are encouraged to request MMI staff to visit and, where appropriate, to arrange gatherings of military Christians to share in fellowship and receive news of God's work

amongst military Christians elsewhere in MMI operating regions. At formal MCF events it is helpful if MMI can be included in the program, even for a short time, to allow a report on God's work through the organization.

PUBLICITY

17. **Newsletters.** MMI issues a Newsletter with supporting publications, Africa News and Europe News, giving details of the organizations recent and future activities. These are issued quarterly to all those that request them. MCFs wishing to be included on the MMI mailing list should contact the MMI head office.

18. **Prayer Brief.** A quarterly prayer brief is also available for those wishing to pray in support of MMI activities.

19. **Website.** The official MMI website is: www.m-m-i.org.uk. The website contains the newsletters which are published in English and French. The website also contains details of scheduled events, reports on completed events, some scripts from MMI assisted events as well as an introduction to the MMI ministry.

CHAPTER FOUR



MISSION SUPPORT ORGANIZATION (MSO)

Therefore go and make disciples of all nations... Matthew 28:19

INTRODUCTION

1. The Mission Support Organization (MSO) is an organization dedicated to supporting the AMCF. Its office is located at the Central Military Chapel, Seoul, Republic of Korea. The MSO is an organization composed of volunteer Christian men and women from active, reserve and retired military service and military civilian employees active in or retired from the Korean Armed Forces. The spouses of the members are encouraged to participate in MSO activities. The MSO also has a unique relationship with Korean Civilian Church Communities in country and overseas for military ministry. It is an interdenominational, non-governmental, non-political and independent organization.

MISSION

2. The mission of the MSO is to contribute to bringing the Gospel of Jesus Christ to the military men and women of every nation of the world. It does this by supporting the activities of the Association of Military Christian Fellowships (AMCF) and by cooperating with missionary organizations concerned.

GOAL

3. The goal of the MSO is to contribute to the accomplishment of the Great Commission of the Lord (Matthew 28:19). It does this by supporting and cooperating with the AMCF in pursuing the establishment of a MCF in the armed forces of every nation, and the development of MCFs already established.

FUNCTIONS AND ATTITUDE FOR MINISTRY

4. **Functions.** The MSO accomplishes its mission and goal by carrying out the six primary functions of the AMCF: Praying, Reaching Out, Meeting Together, Communicating, Teaching and Encouraging, and Cooperating.

5. **Attitudes for Ministry.** MSO shall carry out its ministry in accordance with the principles set forth below:

- a. Make every effort to be faithful to the mission and goal, and “to work for the good (Romans 8:28)” with concerned organizations to the best of our ability.
- b. As a servant for the ministry of the gospel of the Lord, always maintain a humble attitude of serving, assisting and supporting.
- c. Play the role of a faithful helper for the national MCFs by assisting and cooperating in such a way that each MCF will be autonomous and responsible for its own maturity.

- d. Consistently use the Pray and Plan (P&P) process.
- e. Cooperate positively with Korean Churches and missionary organizations in their military ministries including worldwide military evangelism.
- f. Honor the goal and guidelines set forth in the AMCF Reference Manual maintaining close communication and cooperation with ACCTS, MMI and other organizations as appropriate.
- g. As an interdenominational organization maintain close coordination and cooperation with those Christian organizations and churches that participate in, provide sponsorship and support for MSO.

6. Ways of Functioning.

a. Prayer .

- (1) Pray for members of the AMCF and assist and support them in their prayer ministry.
- (2) Pray for the ministry of AMCF Officers.
- (3) Compile common prayer items and distribute them to the concerned organizations.
- (4) Provide support in organizing and activating intercessory prayer.
- (5) Contribute to organizing and activating the worldwide prayer network.

b. Outreach.

- (1) Assist and support AMCF officers in their reaching out, and if required, support them in dispatching military missionaries.
- (2) Assist AMCF Officers in their reaching out activities within MSO capacity.
- (3) Support the visits of missionaries for establishing and/or strengthening MCFs.
- (4) Disseminate the information of reaching out activities and provide

support as needed within MSO capacity.

c. Conferences.

- (1) Assist and support national MCFs in hosting a World Conference, Regional Conference, Sub Regional Conference, etc.
- (2) Cooperate in matters related to hosting and participating in conferences.
- (3) Maintain coordinating system for the support of conferences held by other organizations.
- (4) Provide publicity support as required.

d. Communications.

- (1) Assist and support in expediting communications and fellowship among AMCF Officers, among national MCFs, and among the members within a national MCF.
- (2) Support the publication and distribution of AMCF Newsletters, and contribute to promoting communication and fellowship through papers.
- (3) Encourage and support communication and interaction among military Christians of the world through available means of communication including the Internet system.
- (4) Provide available services such as translation, interpretation, special messenger service, accommodations, etc.

e. Teaching and Encouraging.

- (1) Assist and support national MCFs in teaching the truth of the Bible, living godly Christian lives and sharing their spiritual experiences.
- (2) Assist and support in locating, developing, translating and distributing teaching material and other pertinent literature for evangelism and nurturing.

- (3) Assist and support in hosting and participating in Interaction, and seminars on military ethics, military leadership and military ministry, etc.
- (4) Assist and support in teaching and equipping teachers.
- (5) Participate in assisting in teaching the truth of the Bible to foreign military personnel dispatched to, visiting or studying in Korea.
- (6) Assist and support Korean military personnel dispatched as military attaché, or military students in foreign countries.
- (7) Training and education available from MSO may be found in Annex J.

f. Cooperation.

- (1) Cooperate with ACCTS, MMI, national MCFs and other missionary organizations concerned.
- (2) Maintain close contact with ACCTS and MMI in order to have a smooth exchange of information and mutual cooperation.
- (3) Cooperate in the activities of national and international Fellowships of Christian Military Ministries (FCMMs).
- (4) Cooperate and exchange necessary information with military and civilian missionary organizations that assist and support the activities of the MSO in and out of the country.
- (5) Cooperate in activities for financial assistance.

ORGANIZATION

7. Primary Organization

- a. MSO is organized with a Board Committee, Administration office, Regional Ministry, Training and Education Program Ministry, Mission Cooperation Ministry, Support & The Board Committee is composed of

Chairman, Vice Chairmen (5 persons or less), Secretary General, MSO Pastors, Directors of Ministries and others as prescribed in the Statute.

- b. The Administrative Office and the Ministries are executive organs, and perform their functions assigned to them.
- c. All members who join the MSO are faithful Christian volunteers, so they are neither paid nor salaried except a small number of full time workers in the Administrative Office.
- d. The personnel organization of the MSO and their responsibilities are shown in Annex I.

8. Relationship with ACCTS, MMI and Other International Organizations.

MSO works in partnership with ACCTS and MMI, and also cooperates with other international organizations concerned.

9. Relationship with Korean Military Ministries.

The MSO maintains supporting and cooperating relationships with the following Korean Military/Civilian Christian Organizations.

- a. KMCF (Korea Military Christian Fellowship).
- b. KVMCF Korea (Veterans Military Christian Fellowship).
- c. MEAK (Military Evangelical Association of Korea).
- d. Civilian Churches and Missionary Organizations for Military Evangelism.

FINANCIAL SUPPORT

10. MSO is financed by membership dues, donations and gifts from interested individuals and organizations. It is the policy of MSO that none of these financial supports will be publicly revealed for the purpose of acknowledging a certain individual, denomination, or any official agency.

LOGO

11. The logo of the MSO represents its ultimate mission to carry out Lord's Great Commission, "**Therefore go and make disciples of all nations,**" (Matthew 28:19). The letter "M" symbolizes "mountains" and the letter "S" symbolizes "winding roads." The straight line across the middle of the letters "M" and "S" represents "a continued march with the Gospel." The letter "O"

represents the globe to be filled with the good news of the Cross. The blue color shows oceans over the world, and the white shows peace and cleansing from sin. "Cleanse me with hyssop, and I will be clean; wash me, and I will be whiter than snow" (Psalm 51:7). In summary, the MSO, although mountains and winding roads stand in its way, moves forward in a steady march, filling the world with the gospel of Jesus Christ.

CHAPTER FIVE

THE NATIONAL MILITARY CHRISTIAN FELLOWSHIP (MCF)

“Where two or three are gathered together.” Matthew 18:20

INTRODUCTION

1. Military Christian fellowship begins when two or more military Christians from the same nation meet for fellowship, prayer, Bible study, and witness. If any nation considers that these activities are illegal the associates are encouraged to follow Christ’s teaching in Mt. 22:21 and *“Give to Caesar what is Caesar’s.”*

2. A group is recognized as a Military Christian Fellowship (MCF) when it takes a name and chooses a leader. While this is the norm, what constitutes an MCF in some nations will depend on the freedom to declare an open organization. In many nations it may be necessary for military Christians to maintain only informal links with one another.

3. Formation of an MCF normally begins one of two ways. God may directly lay on the heart of some individual military Christian a desire or need to meet with one or more other committed Christians for prayer and fellowship. When this condition occurs the normal outcome is a desire to share the fellowship with others, that is to witness. The Lord can optimize such a desire where those seeking to witness deliberately seek His will in what we call “Pray and Plan.” This is not a technique but an attitude. For the Lord has said, “Your ways are not my ways” Isaiah 55 v 8. Moreover we are reminded in Revelations 3:7 “the doors [of opportunity] which he closes no man can open.” Military

Christians cannot afford to throw themselves and their colleagues against doors that are not open. For more information on Pray and Plan see Annex K.

4. Most MCFs have begun as a result of a visit by some individual from outside the nation who shares the MCF concept, frequently by reporting what God is doing with military in other places.

5. Each national MCF chooses a name, sets up its organization, and functions according to its needs. The national MCF is totally independent, autonomous, and self supporting financially. It is essentially nonpolitical and ideally non-denominational. Every national MCF is a place where military Christians can have fellowship with each other, and with the Father and with his Son (1 John 1:3). It also establishes an organized lay witness for Jesus Christ in the armed forces of that nation. Emphasis is placed on lay witness for several reasons: many nations have no chaplains or professional clergy serving the military, the task is too great for the chaplains or professional clergy alone, and some military people will listen to a comrade-in-arms, but may struggle to listen to a chaplain.

GROWTH

6. Growth results naturally or as the result of a plan. Natural growth occurs when members of the group invite a friend or acquaintance, or when a member is transferred and decides to start a new group.

This form of growth is usually slow and attrition may overtake the growth. Planned effort generally results in faster growth. A solid plan will include several of the following actions plus others. The principal objective of these activities is to locate and identify military Christians in order to incorporate them into the MCF. These are examples of activities successful MCFs have used. All efforts to establish an MCF should be coordinated with any military chaplains plus the military and civil authorities, as appropriate.

a. Preparation

- (1) Establish a prayer support base; local, national, international.
- (2) Learn as much as possible about the Military Christian Fellowship movement, the AMCF, and what is happening in other national MCFs, especially in neighboring countries.
- (3) Associate with the AMCF and participate in its activities. The requirements and procedure to accomplish this are explained in Chapter 1.

b. Contacting Possible Members

- (1) Telephone canvass local churches.
- (2) Personal visits to pastors.
- (3) Present the vision of a military ministry in local churches.
- (4) Seek permission and distribute Bibles and portions of Bibles on military bases.
- (5) Inquire from known military Christians to see if they know of others.
- (6) Place notices in unofficial portions of military periodic bulletins.
- (7) Newspaper stories.
- (8) Paid advertising.
- (9) Radio and TV interviews.
- (10) Maintain personal and continuous contact with those who are identified as military Christians.

c. Setting Up and Running an MCF

- (1) Organize and name an MCF.
- (2) Establish a central contact or permanent location to which and from which information can be sent.
- (3) Select leaders: normally a president, vice president, secretary and treasurer.
- (4) Hold frequent Pray and Plan sessions (See Annex K) for the leaders to discern God's leading and establish objectives and plans. Sample results are shown in Annex L.
- (5) Prepare a brochure that introduces and explains the MCF.
- (6) Establish local chapters as soon as two or more military Christians begin meeting in the same geographic area.
- (7) Prepare guidance and encouragement to local chapters.
- (8) Prepare a constitution and bylaws for the MCF when it becomes necessary. Samples of these documents are available from the AMCF website (www.amcf-int.org) and the Association for Christian Conferences, Teaching and Service (ACCTS). See Annex M.

POINTS TO NOTE

7. During this process of identifying military Christians and bringing them together into a Military Christian Fellowship several things should be emphasized:

- a. The MCF is not a new denomination or church.
- b. It does not take members away from a church or chapel. On the contrary it allows the church a missionary outreach into the military establishment. Those who accept the message are led back to the churches and chapels for discipleship. Many MCFs, especially in Latin America, require membership in a

local church as a condition for membership in the MCF.

- c. Military Christians are encouraged to give their very best in their duty and service for the glory of God (Colossians 3:23). As a rule they make exemplary soldiers, sailors, aviators, etc. Not only is their performance of duty good, but they are less likely to have disciplines problems with alcohol, drugs, fighting, family relationships, etc. Annex N may be presented to Commanders to show MCF – Commander Relationship
- d. Military service is not incompatible with Christianity. Excellent material on this subject is available from AMCF, ACCTS and MMI in downloadable articles on the various organizations websites.
- e. Where a chaplain’s program exists, MCF members normally offer to support and enrich the program by their efforts. The MCF can be a great asset to the chaplain. See Annex O for more information on the MCF – Chaplain Relationship.

ACTIVITIES

8. Any activities which please God and honor His Son Jesus Christ are appropriate. The activities of a national Military Christian Fellowship are generally based on A PASSION FOR GOD –“*Love the Lord your God with all your heart and with all your soul and with all your mind.*” Matthew 22:37, and A PASSION FOR MEN “*Love your neighbor as yourself.*” Matthew 22:39. The activities generally fall into one or more of the practices of the Early Church: “*And they continued steadfastly in the apostles DOCTRINE and FELLOWSHIP, and in BREAKING OF BREAD, and in PRAYERS.*” Acts 2:42 (capital letters added for emphasis). These categories of practices in the early church

therefore have been used to show typical activities of an MCF. It is worthwhile noting that the believers “*continued steadfastly,*” or devoted themselves, to these things.

- 9. It is also worth noting that the principal objectives of an MCF usually include
 - a. **Carrying out the Great Commission within the Armed Forces** and
 - b. **Helping members reach spiritual maturity.**

The typical activities discussed below all contribute to achieving those objectives.

DOCTRINE

10. This refers to the apostles’ teaching and the believers learning about God: Who He is, what He has done, what He has to say about any subject, and how we should live to please Him. The Christian life is as much a matter of growth as is physical life. A believer’s spiritual growth depends greatly on learning and applying spiritual truths. Most national MCFs have several activities that fall into this category.

- a. **Bible study.** Study of the Bible is essential since God’s word is His primary source of revelation to His followers today. “*All scripture is given by inspiration of God, and is profitable for doctrine, for reproof, for correction, for instruction in righteousness*” (2 Timothy 3:16). There are many types of Bible study: topical, character, book, passage, etc. There are different methods for conducting a Bible study ranging from formal lecture to private study. The choice of type and method depends on the group and its objectives. The principal objectives of an MCF usually include carrying out the Great Commission within the Armed Forces and helping members reach spiritual maturity. The experience of many nations is that the Inductive Bible Study

is one of the most effective ways to accomplish these objectives. Individuals learn that, with the Holy Spirit as their teacher, they can study the Bible alone wherever the military sends them. It also solves the almost universal problem of not having sufficient theologically trained persons as teachers. It can be led by anyone with leadership abilities. It doesn't require a Bible scholar as the leader. A sample lesson plan and worksheet for teaching the Inductive Bible Study may be found in Annex P.

- b. **Nurture new believers.** *“Like newborn babies, crave pure spiritual milk, so that by it you may grow up in your salvation, now that you have tasted that the Lord is good.”* 1 Peter 2:2-3 (NIV). Newborn babies need someone to help them get milk and get started in their physical life. Likewise new believers need someone to help them learn the basics of Christianity from God's Word. They need someone to serve as 'spiritual parents' to help them get started in their spiritual life. When a military person becomes a Christian this 'parenting' is usually done by the local church or chapel and the MCF. Simply giving them a Bible and inviting them to church is not enough. They may start reading Genesis and get bogged down in all the laws, turn to Revelations "to see how the book ends," get confused, and then flick back somewhere near the middle and get lost in prophetic poetry. They need someone who can lead them to the basics, someone to help them get up when they fall and share God's promises with them.
- c. **Discipleship training.** This is the type of training encouraged by Paul when he wrote to Timothy *“...the things you have heard me say in the presence of many witnesses entrust to reliable men who will also be qualified to teach*

others.” 2 Timothy 2:2 (NIV). This is the multiplication principle in which mature Christian leaders select a group of persons whom they will teach to become mature Christian leaders who in turn will teach others. This may also be done by the local church, the chapel, the MCF, or jointly.

- d. **Lectures/Seminars/Workshops.** These are presentations by a teacher to a group with varying degrees of participation by the listeners. This is the way doctrine is usually taught and learned during a series of special meetings.

FELLOWSHIP

11. In Mark 3:14 it says of Jesus that *“He appointed twelve designating them apostles that they might be with him.”* One of those apostles wrote in 1 John 1:3 *“We proclaim to you what we have seen and heard, so that you also may have fellowship with us. And our fellowship is with the Father and with his Son, Jesus Christ.”* Fellowship simply involves being together with each other and with God. The second category of MCF activities are those in which military Christians get together for the sake of being together: social times with spiritual dimensions.

- a. **The “Buddy System.”** Many parents teach children that when they go for an activity away from home they should always take a “buddy,” a friend. If something unforeseen happens there is always someone who can lend a helping hand. In the same way an MCF may encourage its members to establish “buddy” relationships either as individuals or as couples so there will be someone with whom to share spiritual experiences and someone who is readily available to help in times of spiritual need. It is appropriate to remember that Jesus sent out His disciples two by two.

- b. **Social Activities.** These are times when members of the MCF get together simply for the joy of being together for fellowship. It may be going bowling, swimming, canoeing, skating, etc. It may be attendance at a sports event, a visit to a museum, a zoo, or a concert, etc. Members of the MCF may think of any excuse just to spend some time together, getting to know one other, and drawing closer to each other and the Lord.
- c. **Food.** Food and fellowship often go hand in hand. This may be refreshments served in a home after a Bible study, an invitation for the “buddy” to share a meal, a “dining out” event where a group gets together for a meal at some restaurant, a “pot luck supper” where everyone brings some food which is all placed on one table and each participant can have a little of every thing, etc. These times are great opportunities to get to know each other better and have fellowship.
- d. **Retreats.** Members of an MCF sometimes go away together to some place where they will be uninterrupted by usual activities while they accomplish some particular purpose. This may be for marriage enrichment, teachings on raising a family, praying and planning for future activities, spiritual renewal, etc.
- e. **Conferences.** As military Christian fellowships grow they usually come to the point where they desire to bring together a large number of members for the transaction of business and fellowship. Area or national conferences meet this need. “Guidelines for Holding Conferences” (Annex R) is provided to assist in preparation for a conference.
- f. **Communication.** It is important to keep in touch with members at all times. A newsletter issued on a regular basis is one way of keeping members informed.

Others are development of a website and personal contact through Emails, letters or telephone calls. In these ways members are aware that they are indeed part of a fellowship even if they do not have an opportunity to attend meetings.

BREAKING OF BREAD

12. Jesus said to “...*do this in remembrance of me.*” 1 Corinthians 11:24 and 26. Paul said “*For whenever you eat this bread and drink this cup, you proclaim the Lord’s death...*” This category of MCF activities remembers what Jesus has done with gratitude and worship, and proclaims or witnesses to others of His saving grace.
- a. **Eating this bread and drinking this cup.** In doing this, those who participate are drawn closer to the Lord and to each other. They experience oneness in obedience, worship, and witness. Those things which cause divisions fade as they unite in Christ.
- b. **Worship Services.** Times to concentrate on God and respond in worship, praise, adoration, and be receptive to what He has to say.
- c. **Distribution of Christian Literature.** Giving out tracts and portions of Scripture within the military society and one’s neighborhood is a form of witnessing in which nearly everyone in the MCF can be involved because it requires a passion for souls, but not much formal training. Distribution of Scriptures to military units can be done with the help of the Gideons and Bible Societies after obtaining permission from the proper authorities. Such distribution can often be accompanied by preaching the gospel and invitations to believe in the Lord Jesus Christ.
- d. **Prison and hospital ministries.** Members of the military society who are confined or hospitalized often have great

needs to which the MCF can respond in Christian love. In addition they may be more receptive to the gospel than at any other time in their lives. This ministry may also be extended beyond those who are confined or hospitalized because, in many nations, the prison security and hospital personnel are also members of the military society.

e. **Missionary Teams.** Some MCFs have formed missionary teams of military personnel to witness to service personnel and the entire military society.

Authorities sometimes grant the necessary permission even if they have not embraced Christianity themselves. They consider that such endeavors result in better mission accomplishment because of the soldier's improved performance of duty and a reduced incidence of disciplinary problems. In some cases they have even provided the necessary logistics and issued orders to subordinate commanders to assemble the troops to hear the preaching when the missionary team arrives. Teams may be made up of service personnel or retirees. Such teams may also be sent to establish new chapters for the MCF in areas where they do not exist, to help and encourage existing MCF chapters, or even to help neighboring nations.

f. **Evangelistic Campaigns.** Such campaigns, organized and run by military Christians, sometimes even wearing military uniforms, have been successfully held in several nations to reach the military society or the entire society in major cities.

PRAYER

13. Jesus taught His disciples to pray. The Scriptures teach that all believers should "*Pray without ceasing.*" 1 Thessalonians. 5:17. Prayer is simply talking with God and

involves the elements of adoration, confession, thanksgiving, and supplication or petition. MCFs will benefit if all members can be involved both individually and corporately, as it will form the effective basis of any MCF. Many MCFs have learned that conversational prayer is a good way to get new believers involved in this essential activity. Conversational prayer is essentially a small group talking to God as though He were a visible person there next to you. It involves short prayers, maybe only one sentence long, on just one subject, rather than long prayers on many subjects. When using short prayers the person who has just prayed waits until one or more other persons have prayed and then prays again. For example, in using sentence prayers for thanksgiving, one person might pray "Thank you for your grace," another "Thank you for your mercy," and the first or some other "Thank you for your love," and so on. In prayers of supplication or petition one might pray for an awareness of God's presence at the planning meeting, another for clear leading, and then the first again or someone else, for God to give wisdom to the leader of the meeting, and so on. A lesson plan and work sheet for teaching conversational prayer are included in Annex P.

a. **Published Prayer Requests.** Regular publication of prayer request lists encourage all MCF members to pray for each other and for the activities of the MCF. It is a great encouragement to those for whom the membership is praying. It also achieves concerted prayer and unity among the members.

b. **Prayer Chains.** These are organizations of those who, when notified, are willing to pray immediately for special, immediate, unforeseen situations and needs, and to pass on the request to the next person on the list. That person repeats the process until all those in the prayer chain are praying for that

situation or need. In many places Email is now being used to supplement or replace prayer chains.

- c. **Prayer Meetings.** Times when members of the MCF assemble to pray together. At times this may involve fasting and overnight vigils. They may be held for special occasions like National Days of Prayer and Thanksgiving, or the annual AMCF Day of Prayer.
- d. **Intercessory Prayer Group Ministry.** This ministry is an intercessory ministry carried out by persons who share a deep concern for the spiritual well-being of specific persons on active duty and of the Armed forces in general, and are committed to pray regularly for them. These people are usually spouses, relatives, and friends of members of the MCF and retired military persons. Information on this kind of ministry may be found in Annex Q.
- e. **Pray and Plan.** In this process, which is described in Annex K, the leaders and others involved in planning ministry undertakings first worship God and seek His leading in prayer BEFORE making their plans and during implementation. This process keeps them focused on what God desires, rather than on the ideas of any one person or group within the Military Christian Fellowship.

RESOURCES

- 14. Any job is done more easily if one uses the right tools. Likewise the work of MCFs is done more easily if all the resources, or tools, available are used. Some of the easily overlooked resources are:
 - a. **Other Supporting Organizations.** Any task is more difficult when done alone than when others are involved. There are

many agencies and organizations that can help an MCF. A list of some of these may be found in Annex S.

- b. **Spouses.** The spouse's support is essential to the service member. Spouses have access and opportunity for ministry in the entire military society. Their involvement in all MCF activities will greatly enhance them.
- c. **Retirees.** Retirees often have more time available to dedicate to the ministry. In addition, they bring years of experience and maturity to the MCF. A quick review of the list of AMCF Officers and the Staffs of ACCTS, MMI, and MSO will indicate the degree of participation open to the willing retiree.

CONCLUSION

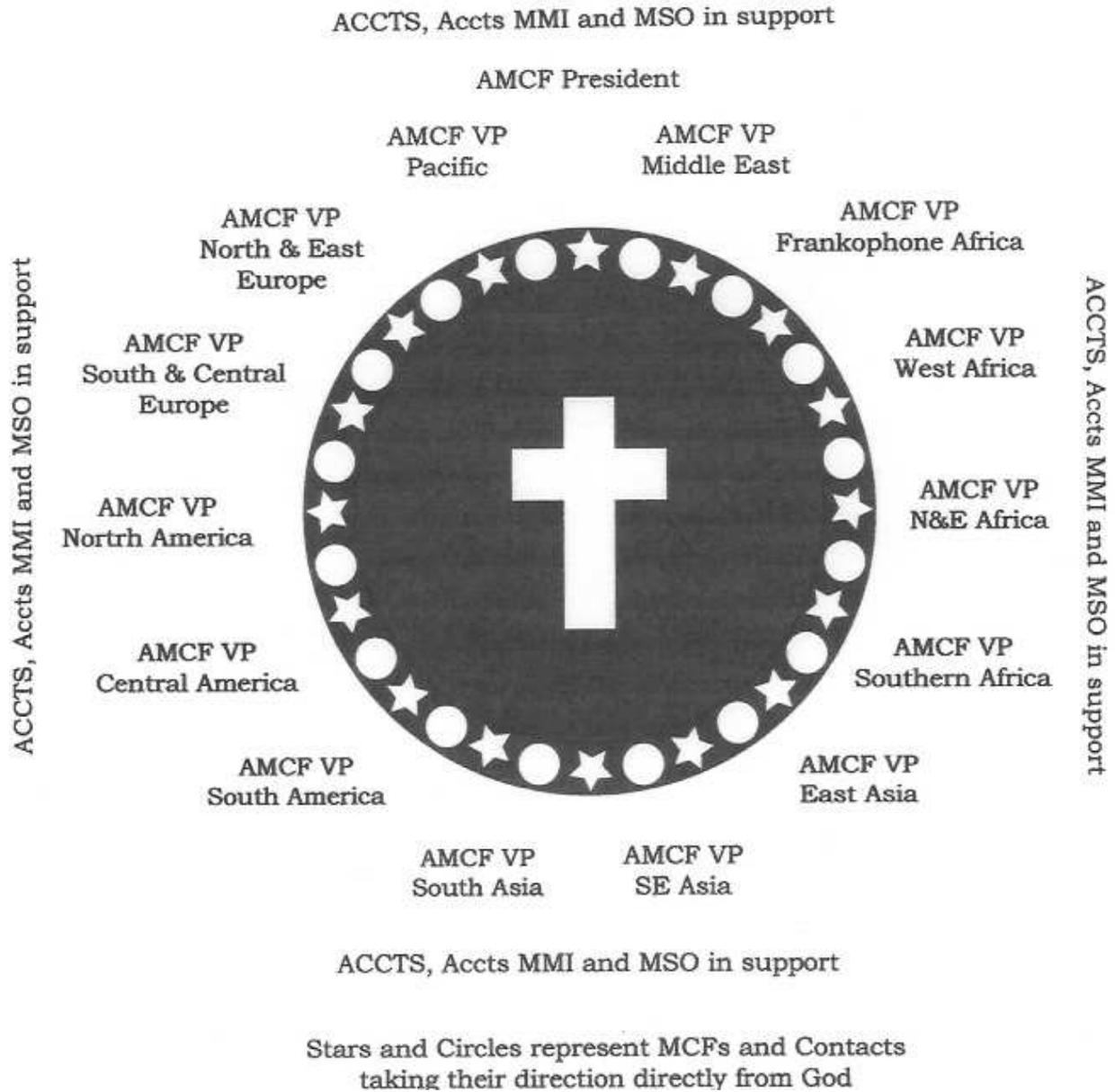
15. The activities listed above as appropriate for a Military Christian Fellowship are often combined. For example, the most common, and probably the most important, activity of an MCF is the frequent, regular gathering of members in small groups for prayer, Bible study, fellowship, and witness. All of the above information is representative of what can be done. It bears repeating that whatever is pleasing to God and honors His Son Jesus Christ is appropriate.

16. The verse quoted at the beginning of this chapter was Matthew 18:20, "***Where two or three are gathered together...***" The rest of the verse has two essential elements that a Military Christian Fellowship should never forget. The rest of the verse reads "***...in my name, there am I in the midst of them.***" This is a reminder that the entire military Christian fellowship movement is His and for His glory and that He is with us.

WE ARE NOT ALONE! HALLELUJAH! AMEN!

ANNEX A

AMCF SCHEMATIC



ANNEX B

CERTIFICATE OF ASSOCIATION (sample)



ANNEX C

Updated as of 19 September 2009

AMCF OFFICERS AND REGIONS

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ANNEX D

ROLE OF THE AMCF OFFICERS

1. AMCF officers have no authority over the internal affairs of national Military Christian Fellowships (MCFs). They neither direct nor represent them. At the national level their functions are to encourage and help those associated with the AMCF. At the international level they provide encouragement, guidance and assistance based on the needs of the Association and the national MCFs.

2. Each AMCF officer assembles a Pray and Plan team with whom he can meet from time to time to seek God's guidance for his activities. They use the Pray and Plan process (see Annex K) to undergird all their ministry and activities.

3. The functions listed in this annex have been provided to the officers as suggestions to help them determine what they might be able to do to encourage and help with their respective regions of the AMCF. They also give the MCFs and contacts some idea of the things the officers do, and the help they can provide.

PRESIDENT

4. Determines AMCF regional groupings and appoints regional Vice Presidents.

5. Calls for Annual "Day of Prayer," normally on a Saturday.

6. Works closely with ACCTS, MMI and MSO.

7. Works closely with the AMCF regional vice presidents.

8. Corresponds with MCF leaders as appropriate.

9. Makes trips of encouragement as opportunities and funds permit.

REGIONAL VICE PRESIDENTS

10. Works closely with the AMCF President, keeping him informed and making suggestions as appropriate.

11. Works closely with ACCTS, MMI and MSO regional representatives in order to keep each other informed, provide suggestions and advice to each other, and serve the region as a team.

12. Corresponds with the national MCF leaders and contacts in his region on a regular basis, preferably at least quarterly.

13. Makes trips of encouragement and participate in worldwide, regional, and other conferences as able.

14. Approves AMCF international conferences in his region and participate in planning and execution of conferences sponsored by his region to insure that such conferences support the goal and work of the AMCF.

15. Recommends and comments on candidates for "Interaction," "Interaction Rocky Mountain High" and other programs, especially when financial sponsorship is involved.

ANNEX E

Updated as of 6 June 2010

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ANNEX F

TRAINING OPPORTUNITIES AVAILABLE THROUGH ACCTS

INTERACTION USA

1. Each year a group of Christian military leaders from eight to ten nations gather in the United States to participate in the “Interaction USA” program sponsored by ACCTS. The program encourages and challenges them to return to their respective regions and nations with a new vision for military Christian fellowship that includes the following concepts:

- Servant leadership,
- Inductive Bible study,
- Conversational Prayer,
- The military as a mission field,
- A worldwide family of military Christians.

2. The program is made up of three phases. The first phase takes place on the East Coast at a conference center. During the greater part of one week the international delegates interact with the ACCTS staff and the personnel operating the conference center. Activities include worship, personal testimonies, national reports, workshops, and recreation. By the end of this phase the delegates and ACCTS staff members have become a closely knit group, the nucleus of “Interaction USA.”

3. The second phase lasts over one week. During this time the nucleus visits a number of US military bases representing a variety of services and operations. Support is provided by the Officers Christian Fellowship (OCF), the Christian Military Fellowship (CMF), military chaplains, and chapel communities. During this time the delegates interact with US military

Christians in many ways. They stay in their homes and participate with them in a variety of activities, including giving their testimonies, national reports, personal discussion in the homes, Bible studies, “potluck” suppers, worship services, prayer breakfasts, and special activities for women and/or children.

4. In the final phase the delegates reassemble to review and evaluate the program. Delegates are encouraged to modify the models which they have seen and develop a plan to put in place upon their return home in order to make the experience applicable in their country and situation.

5. Whenever an Interaction USA program is scheduled, the Coordinator will request nominations from all the AMCF officers and staff members of ACCTS, MMI, and MSO. Persons to be nominated should

- Demonstrate Christian maturity,
- Have the opportunity to make an impact in the military of their respective country for some time in the future, whether on active duty or as a retiree,
- Have a good working knowledge of English, both oral and written,
- Be available to be in the United States for two weeks plus travel time.

6. Once candidates have been selected, the Coordinator will notify the AMCF officers and staff members of ACCTS, MMI and MSO of those who have been selected. ACCTS will then issue a formal invitation to the candidates and spouse, will assist with the documentation required for permits and make all necessary travel arrangements. Individual delegates and national MCFs are

requested to help with travel expenses as they are able. ACCTS will pay the remaining balance of travel expenses and all program expenses during Interaction.

Delegates are encouraged to bring spouses whenever possible. Once Interaction USA has begun, delegates are expected to remain with the group until the entire schedule has been completed. Personal business and visits with friends and relatives in the U.S. or other countries should be scheduled either prior to or following Interaction.

INTERACTION INTERNATIONAL

7. Nations wishing to sponsor an Interaction conference in the country may contact the ACCTS Office in Denver for details. It is expected the national MCF will follow the guidelines for Interaction as listed above. In addition an ACCTS staff must participate in the planning and conduct of the program.

INTERACTION ROCKY MOUNTAIN HIGH

8. This is a leadership training program for young military personnel starting their careers. Phase one is a 10-day wilderness experience focusing on servant leadership through such activities as rope work, rappelling, backpacking, white water rafting, kayaking, Bible study, and lots of personal interaction. This phase is conducted by the U. S. Officers' Christian Fellowship at their Spring Canyon retreat facility in central Colorado.

9. Phase two is conducted by ACCTS. Some of the material in Interaction USA is adapted to the age and experience level of the delegates and presented in seminar sessions. This is followed by a visit to the Air Force Academy and military facilities in the Colorado Springs area. During these visits

the participants stay in the homes of military Christians and have a chance to interact with them.

10. Whenever an Interaction Rocky Mountain High program is scheduled, the Coordinator will request nominations to participate from prior participants, MCF leaders, all the AMCF officers and staff members of ACCTS, MMI, and MSO. Persons to be nominated should

- Have made a profession of faith or demonstrated an interest in doing so,
- Be a cadet, midshipman, officer candidate, or a newly commissioned officer,
- Have the opportunity to make an impact in the military of their respective country for some time in the future,
- Be in good physical condition in order to participate in the activities of phase one.
- Have a good working knowledge of English, both written and oral, in order to participate safely in the physical activities of phase one,
- Be available to be in the United States for two weeks plus travel time.

11. Once candidates have been selected, the Coordinator will notify the AMCF officers and staff members of ACCTS, MMI, and MSO of those who have been selected. ACCTS will then assist with the documentation required for permits and make all necessary travel arrangements. Individual participants and national MCFs will be requested to help with travel expenses as they are able. ACCTS will pay the remaining balance of travel expenses. ACCTS and the OCF will cover all program expenses, but not personal expenses, for the participants. Once the program has begun, participants are expected to remain with the group until the entire program has been completed. Personal business and visits with friends and relatives in the US or other

countries should be scheduled either prior to or following the program.

MOBILE TRAINING TEAMS

12. ACCTS is able to provide materials and leaders for a variety of workshops in support of national MCFs. These are often offered or requested in conjunction with a staff visit or as a part of a conference. However, separate visits can be arranged to conduct such training. The list below is indicative of the types of workshops which have been presented in response to a need. These may be requested by letter or Email to the ACCTS office.

- Inductive Bible Study. Small group Bible study for growth and evangelism which can be effectively led by laymen without extensive theological training or experience.
- Lifestyle Evangelism. Living a life deliberately planned to be a witness to one's unsaved neighbors, friends, and acquaintances in the workplace.
- Leadership Essentials. Developing those skills that make one effective as a leader. Emphasis on using Christian principles in the leadership process.
- Orientation on AMCF, ACCTS, MMI and MSO. What these organizations are, what they do, and their relationship to each other and national MCFs.
- Helping situations. Using Christ as the model helper, this workshop prepares mature Christians to be more effective in dealing with those who come to them for help in times of need.

- The Christian and War. A look at both the Pacifist and Just War positions, and what the Bible has to say about them.
- The National Military Christian Fellowship. What is it and what it does.
- Reaching Across Borders. Ministry to military from other countries. Recognizing the opportunities and how to take advantage of them.
- Relationship with Chaplains. How the MCF can support the chaplains and how they can help the MCF.
- Discipleship training. Developing a discipleship training program.

CHRISTIAN ETHICS CONFERENCES

13. ACCTS is also able to arrange conferences for several days or a weekend on the subject of Christian Ethics. These are designed for senior officers and government officials interested in knowing about the impact of Christianity on their nation's armed forces. They have been designed primarily for nations of the former Soviet Union, but may have applicability elsewhere. Some subjects which may be covered include:

- History of military Christians
- Theology of the Christian and the State
- Role of the Chaplaincy
- The Christian Commander
- Christian perspectives in decision making
- Social/moral issues for servicemen

ANNEX G

Updated as of 1 Mar 2010

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ANNEX H

TRAINING AVAILABLE FROM MMI

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1. This list of training available is based on seminar and conference material and identifies subjects on which MMI could arrange training or teaching. Not all MMI staff could cover every subject but lecturers/trainers could be found to undertake the instruction. Papers exist for most topics and could be made available on request. Tapes are available on some topics and these are shown as such.

SUBJECTS/ TOPICS

2. The Christian Soldier.
 - a. To be a Christian Soldier^{3, 4}
 - (1) Come Follow Me.
 - (2) A way of Life or Death
 - b. Soldiering and the Christian - A Biblical Authority.
 - c. Christian Perspective on handling social and moral problems in defense forces.
3. Christian Leadership.
 - a. Christian Leadership in a Secular World
 - b. Christian Commitment for the Military Commander?
 - c. To be a Christian Soldier – True Leadership in the Model of Christ^{1, 2}
4. The Profession of Arms.
 - a. Christians and Peacekeeping
 - b. A Just war in an Unjust World
 - c. To Lead as if Faith Matters^{5, 2}

Footnotes

³ From a series of 3 talks by Maj Gen Revd Ian Durie at East Africa Christian Military Leadership Seminar March 2001.

⁴ These talks are available on tape.

- (1) A Theological Perspective. - Patrick Sookhdeo
 - (2) Setting the Scene- A World in Crisis. - Victor Dobbin
 - (3) 21st Century War– 13th Century Moral Guidelines? - Ian Durie
 - (4) Terrorism - a New Ethical Challenge. - Ian Durie
 - (5) Integrity and the Dilemmas of Leadership. - Patrick Sookhdeo
 - (6) Moral Development within a Military Community. - Victor Dobbin
 - (7) Exercising Power while Remaining a Servant of Christ. - Ian Durie
 - (8) Ethical Decision Making. - Victor Dobbin
 - (9) To Lead as if Faith Matters - Lt. Gen. Richard Dannatt.
5. Chaplains and Chaplaincies
 - a. Developing an Effective Chaplaincy.
 - b. The Military Chaplain – Help or Hindrance?
 6. Military Christians.
 - a. The Characteristics of a Military Christian Fellowship.
 - b. Pray and Plan.
 - c. Personal and Group Bible Study.
 - d. Personal and Group Prayer.
 - e. Intercessory Prayer.
 - f. How to Organize and Run a Local Fellowship.
 - g. The Ethical Question – What does it mean to live out your Faith in the Kingdom of God.²

⁵ A series of 8 talks given at a seminar on ethics for senior officers in October 2003.

7. Outreach.

- a. Interacting with Islam.²
- b. Understanding Orthodoxy from a Western point of View.²

8. Euroseminars. Since 1994 MMI has been assisting European nations run seminars on The Christian Ethic in Military leadership. Many of the topics listed above are used in these seminars but the Euroseminar program is normally tailored to meet the requirements of the host nation. Details can be had from MMI Field Director – Europe. See Annex G.

9. Cadet Ministry. MMI is working with cadets more and more and developing programs for this work. Most recently MMI has assisted in the cadet and young officer Outward Bound Bible Retreats involving sailing, skiing and similar physical activities. For further advice or assistance on running such events the relevant regional field director should be contacted. See Annex G.

ANNEX I

Revised as of 27 May 2010

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ANNEX J

TRAINING AVAILABLE FROM MSO

INTRODUCTON

1. MSO participates actively in training hosted by the Association for Christian Conferences, Teaching and Service (ACCTS), Military Ministries International (MMI) and Military Christian Fellowships (MCFs). MSO also develops its own training opportunities. All these training and education opportunities are planned and prepared by MSO Training and Education Programs (MSO-TEPs). Some of these MSO-TEPs opportunities shown in this Annex can be conducted in near future, but others may require extended time period for preparation. Each program may be conducted separately or combined with two or more programs. For example, MSO English Camp may be combined with the Computer Program.

MSO ENGLISH CAMP

2. Each year MSO hosts English Language Camps for selected country (countries). English Language Camps can be supported by other supporting organizations including ACCTS, MMI, and civilian churches for military evangelism.

3. The duration and frequency of a camp will vary depending on the supportability and the situation in the nation where it will be conducted.

INTERACTION KOREA

4. Military Christian leaders from selected countries gather in Korea to participate in the “Interaction Korea” program sponsored

by MSO. The duration, numbers of guests, and countries to be invited will be determined by MSO in agreement with partnering organizations.

5. The “Interaction Korea” program will be similar to that of the ACCTS program. However the detailed program will be further developed by MSO, and concerned individuals and/or organizations will be informed.

CYBER UNIVERSITY (CU)

6. Cyber University (CU) is a distance learning institute using the internet to teach or provide information about Christian military ethics and leadership for those associated with the AMCF. Detailed plans for its organization, location, curriculum, selection of students, administrative procedures and financial support, etc., will be further developed with ACCTS, MMI and other related organizations. MSO serves as a coordinating agency to operate CU.

MILITARY ETHICS AND LEADERSHIP SEMINAR (MELS)

7. MSO will arrange Military Ethics and Leadership Seminar for military leaders and government officials interested in this subject. The impact of Christianity on military ethics and leadership in the armed forces is the key subject of this seminar. Subjects to be concerned may include Christian Leadership, Role of Chaplaincy, Commander and Chaplain Relationship, Military Theology, Faith and Service, and

Different Religions in the Military. Detailed plans can be provided for a specific seminar.

MILITARY EVANGELISM OBSERVATION PROGRAM (MEO)

8. Selected military Christian leaders and chaplains are invited to observe and to experience Korean military evangelism conducted daily on bases and supported by military and civilian churches and organizations.

9. The MEO program provides an opportunity to see a mutual support relationship between the armed forces and civilian church communities and their military evangelism organizations. It introduces and emphasizes the vision of the 2020 Movement in the Korean Armed Forces and provides a detailed Observation and Teaching program.

FOREIGN MILITARY STUDENTS IN KOREA PROGRAM (FMS-K)

10. The Foreign Military Students in Korea Program (FMS-K) is designed for those foreign military students (military officers, enlisted men, other services regarded as military organizations) who are studying in Korea military or civilian schools and organizations. FMS-K seeks to assist by providing safe and friendly environments for foreign military students and their families where they can find Christian love and communication.

11. MSO may provide direct or indirect support, coordination, linking, information sharing and other activities as desired.

MCFs, ACCTS and MMI are encouraged to send information on students in (or to) Korea for this purpose.

COMPUTER PROGRAM

12. MSO may host or request sponsorship for a Computer Program. This program may be conducted in Korea or in other countries as required. This particular program may be combined with other programs such as with an MSO English Camp.

TAEKWONDO (KOREAN MARTIAL ARTS) PROGRAM

13. Leaders of Military Martial Arts or Security forces may be invited to Taekwondo Training Program in Korea sponsored by MSO. The MSO is also able to arrange this program in conjunction with those Taekwondo teachers who are located overseas.

14. MSO may cooperate with appropriate interested agencies to participate in International Taekwondo competition.

MEDICAL SERVICE PROGRAM

15. MSO arranges medical support when such support is necessary. Medical support will be initiated at the request of a host nation. MSO examines the need and coordinates with appropriate organizations for available support. MSO may need close coordination with ACCTS, MMI, and the MCF of a host nation to arrange the required support.

ANNEX K

PRAY AND PLAN

BACKGROUND

1. Consider these scriptures in preparation for participation in The Pray and Plan Process⁶:

For where two or three have gathered together in My name, there I am in their midst. Matthew 18:20

If you then, being evil, know how to give good gifts to your children, how much more shall your heavenly Father give the Holy Spirit to those who ask Him? Luke 11:13

And in the same way the Spirit also helps our weaknesses; for we do not know how to pray as we should, but the Spirit Himself intercedes for us with groanings too deep for words. Romans 8:26

But when He, the Spirit of Truth comes, He will guide you into all the truth; for He will not speak on His own initiative, but whatever He hears, He will speak; and He will disclose to you what is to come. John 16:13

But if any of you lacks wisdom, let him ask of God, who gives to all men generously and without reproach, and it will be given to him. James 1:5

⁶ This Annex focuses on Pray and Plan as used in the context of a Military Christian Fellowship but Pray and Plan "... is a universal principle, so it can be used worldwide. Pray and Plan will keep you in touch with your Living God." Tom Capps – The Pray and Plan Process

"For I know the plans that I have for you," declares the Lord, "plans for welfare and not for calamity to give you a future and a hope." Jeremiah 29:11

WHY PRAY AND PLAN?

2. When God indicates a special need to us, either as individuals or as a group, and we are required to organise some special work for Him - then we need to find out how He wants us to do it. At the basis of all this is communication with God – Prayer.

3. The following classic passage provides the biblical foundation for Pray and Plan.

Now there were at Antioch, in the church that was there, prophets and teachers; Barnabas, and Simeon who was called Niger, and Lucius of Cyrene, and Manaen who had been brought up with Herod the tetrarch, and Saul. And while they were ministering to the Lord and fasting, the Holy Spirit said, "Set apart for Me Barnabas and Saul for the work to which I have called them." Then, when they had fasted and prayed and laid their hands on them, they sent them away. Acts 13:1-3

UNITING TO PRAY

4. After Jesus had ascended into Heaven the disciples frequently united in prayer – and what an effect it had on their ministry! The scriptures already quoted bear out the effectiveness of united prayer.

PRAYING AND PLANNING

5. Before forming a Pray and Plan team there must be a clear need or area of concern that God has indicated to a group. Once this has been made clear, and it might be a new program for an MCF or a specific activity or event that the Fellowship feels led to hold, God expects us to use all our resources to ensure that each activity we are running for Him is organized to the best of our ability. He does not expect us merely to pray and then suppose that everything else will happen by divine intervention. The Pray and Plan team forms the central planning committee, and supporting groups need to be enlisted to give as wide prayer support as possible. For a major project (e.g. international conferences, etc.) it may be desirable to set up subordinate Pray and Plan teams to work on certain aspects. This too is a good means of training Pray and Plan team leaders.

THE PRAY AND PLAN TEAM LEADER

6. As with all teams, in the Pray and Plan team there must be a leader. However, the leader is not necessarily the one who prays the "best" prayers, nor necessarily the senior Christian. The leader must, however, be a mature Christian, a capable organizer, and readily accepted as the leader. The leader is the one who is required to oversee the translation from prayer to workable plan, and should therefore be a person who has a gift for organizing.

SIZE OF THE TEAM

7. The size of a Pray and Plan team depends on the size of the task, the availability of team members, etc. All that can be said is that the minimum number is 2 and the team should be no larger than necessary.

TEAM MEMBERS

8. There are no special qualifications for the other members of a Pray and Plan team. Obviously they must be Christians willing to share in open, extempore or conversational prayer. Also they need to be willing to be available to the Team Leader at all times when required during the preparatory stages for any event being planned.

TEAM PREPARATION

9. Having formed a team, the first priority is for all the team members to prepare themselves for the task of praying and planning. This is particularly important because if the Pray and Plan team members are shaky, so too will be the final plan. The members of the team must be receptive to the Holy Spirit and have a clear conscience before God. The team members should read and satisfy the requirements of Rom.12:1-8 "... to present your bodies as a living sacrifice, holy and acceptable to God, which is your spiritual worship ..." and should do this before each Pray and Plan meeting.

FREQUENCY OF MEETINGS

10. How often the Pray and Plan team meets is the responsibility of the team leader. The leader must call additional meetings whenever they are required. When an event is being planned the frequency of meeting will probably increase nearer the date of the activity. Meetings should continue up to the moment of the event and then after especially for praise and thanks as follow up and for the evaluation of lessons learned.

THE PROCESS

11. The essential start point for a Pray and Plan is prayer and praise. It is often helpful to start the Pray and Plan meeting with a

reading from God's Word, for example a Psalm (e.g. Psalm 63 or the praise Psalms 148 -150) and to spend the first few minutes in Praise and Worship. The object of this time is to "... take every thought captive to obey Christ". 2 Cor.10:5

12. The team leader should then mention the subjects for which prayer is needed and explain a bit of background where necessary. If there is much to be covered this should be a few subjects at a time rather than single points or a long list. Time is then spent in prayer for each subject mentioned. Some Prayer Hints are given at the end of this Annex.

DISCERNING THE PLAN

13. How does the Lord actually reveal His plan to the team? The discussion should not be dominated by any one member, but rather the team should be a group of sharing and expectant Christians who are sensitive to the Lord's leading. When there is no agreement on an issue the group should turn to specific prayer and then try again to discern by discussion what the Lord is saying. The characteristic of Pray and Plan should be consensus, but sometimes when seeking to undertake a new initiative a group will have to meet three or four times before the Lord will reveal the fundamental issue, such as the essential aim of the undertaking from which all else depends.⁷ The Lord can as easily reveal detail to a Pray and Plan team as He can reveal principles. There are

⁷ Just this happened when a Pray and Plan team was assembled in the UK MOD to consider a program of activity in London. The team met three times without being confident that they had discerned the Lord's leading. On the fourth occasion the excited group quickly came to a plan which included among its initiatives the organizing of an annual carol service in the nearby Guards Chapel to include an evangelical address; sixteen years later this event still attracts a vast and enthusiastic congregation every year.

countless examples of the Lord's leading a team to derive meticulously crafted programs for conferences. In short, the Lord can reveal His perfect plan to any group of believing Christians if they are willing to offer heartfelt prayer and praise and then to enter into expectant, dependent planning.

14. At the start of the planning process the team must ask: What is God's Purpose? Is it outreach and evangelism, is it deeper spiritual teaching, is it a need to unite the local Christian group or what? Until God's purpose is revealed, an aim or objective cannot effectively be stated. The team should not be afraid to pause either for further prayer, for silent reflection or for listening to the Lord if His purpose is not readily apparent after some discussion. Determining the need will determine the format of the activity.

15. Then the relevant factors that are likely to affect the planning of the activity must be assessed by the team. The Annex in this manual on planning an event provides comprehensive guidance on likely factors. This is the largest area of concern for the Pray and Plan team and the team leader should make a note of all the factors when they arise in prayer and discussion. It is particularly important when, say, the development of an MCF is being planned, that each factor is weighed prayerfully. This means that each option that follows from each factor is considered before a course to is adopted.

THE PLAN

16. By this stage an outline plan should be emerging and there should be a clear consensus (if not, more prayer is needed). It should then be committed in prayer and recorded, subsequently to be reproduced in the minutes of the meeting. This is important

because Satan will continually seek to undermine the team's confidence; they will need to be reminded that the plan now has scriptural significance (see Matthew 18:9). The record of the plan should also be issued in the form of minutes as soon as possible so that coherent work may proceed before the next meeting of the Pray and Plan team.

PRAISE AND THANKSGIVING

17. The Pray and Plan team should close each meeting with a time of praise and

thanksgiving that the Lord has given the team His wisdom and discernment.

CONCLUSION

18. There is no undertaking which is beyond a properly prepared Pray and Plan team - only a lack of faith will limit the full potential of the Holy Spirit at work: "...if you have faith as small as a mustard seed you can say to this mountain, 'Move from here to there' and it will move. Nothing will be impossible for you" Matthew 17:20

ANNEX L

SAMPLE PRINCIPLES, OBJECTIVES AND GOALS

OPERATING PRINCIPLES

1. Personal Bible Study, Prayer, Obedience.

Encourage and help individual members to establish and maintain personal Bible study, prayer and obedience to God in every area of their lives.

2. Family. Foster in all members a primary concern for the spiritual well being of their own families and the recognition of the family's role in God's economy as the basic worshipping community.

3. Professional Excellence. Encourage all members to perform their military duties in a professional manner, consistent with obedience to God's commands.

4. Personal Ministry. Foster throughout the Fellowship the practice of ministering to individuals on a personal basis.

5. Prayer. Promote "Pray and Plan" sessions throughout the membership to seek God's wisdom in planning and evaluating all ministries; and encourage members, friends and relatives to participate in prayer support of all ministries.

6. Local Fellowship. Encourage and assist members to form and maintain local fellowships consisting of regularly scheduled Bible study, prayer and personal sharing.

7. Evangelize and Make Disciples. Evangelize and equip every segment of the military society by any means that honors Christ. Conduct conferences in order to teach spiritual truth, impart training in practical application of

spiritual principles and encourage and enjoy fellowship with one another.

8. Stewardship. Encourage and help individual members to be excellent managers of possessions, time and spiritual gifts.

9. Chaplain Support. (Where applicable) Motivate members to support local chaplains by prayer and personal encouragement, and to participate actively in chapel programs.

10. Media Ministry. Encourage the use and distribution of literature, such as a monthly newsletter and prayer reminder, topical booklets and brochures, and audio and video teaching materials.

11. International Ministry. Encourage individual members and local fellowships to minister to the spiritual and temporal needs of the international military society.

OBJECTIVES

12. To build up members to spiritual maturity in their walk with God, their families and their professional associates.

13. To teach, equip and support members as they lead others in the military society to Christ and help them grow in spiritual maturity.

STRATEGIC GOAL

14. To have dynamic, Christ-centered ministries of outreach and service to the military society at every major installation, vessel, and school by a specific time.

ANNEX M

SAMPLE CONSTITUTIONS

Sooner or later almost every national Military Christian Fellowship finds it necessary to draw up a constitution and bylaws. In some nations, law requires government approval of such documents before any religious group can assemble. In other nations organizations like a Military Christian Fellowship never require any government approval, but incorporation with constitution and bylaws is required if the organization wants to have an office and own property. Preparation of these documents from scratch is difficult and sometimes requires the assistance of lawyers. These samples from several MCFs

are available from ACCTS to help a national MCF when it finds it necessary to draft its own constitution and bylaws.

- New Zealand - Government integrated, strong chaplain support
- Brazil - Government informed
- Kenya - Chaplain integrated
- USA - Laymen: no government participation, chaplain participation voluntary

ANNEX N

MILITARY CHRISTIAN FELLOWSHIP – COMMANDER RELATIONSHIP

1. A Commander's primary task is the accomplishment of his assigned mission. In the process of doing that he is responsible for everything that happens or fails to happen in his command. One of the things that a Commander dislikes very much is to be caught by surprise. Therefore it is very important that he be made aware of the existence of a Military Christian Fellowship (MCF) in his command, what it is, how it is related to the Association of Military Christian Fellowships (AMCF), and how it contributes to the accomplishment of his mission.

2. The AMCF is not a formal organization, but rather a world wide informal association made up of national Military Christian Fellowships (MCFs) and individual military Christians in nations that do not have an organized fellowship. The AMCF is nonpolitical and does not support the political aspirations or positions of any person, party, or nation. It is interdenominational. Christians of all denominations may participate. It has no official affiliation with any denomination or church. It is an association with no central organization, office, budget, or staff. What the AMCF does have is a President and regional Vice Presidents. Together these officers make up the "Presidential Bench" of the AMCF. They are volunteers and are supported by several military ministry organizations, the MCFs and others as their capacities permit. They have no authority over the

internal affairs of national MCFs. They neither direct nor represent them. **Each MCF is independent, self-governing, financially self-supporting, and encouraged to develop along national lines to meet the needs of its own national forces.** These MCFs participate in the AMCF through an informal agreement in order to have contacts with other such organizations for mutual encouragement. In this association whenever the word "military" is used the intent is to include all of a nation's armed forces, defense forces, and where appropriate law and order forces. In some nations it may also include fire fighting and other national level institutions.

3. The goal of the AMCF is that every country in the world have an MCF and that it become mature and effective. Members of these MCFs are encouraged to honor God and **support the Commander in the accomplishment of his mission by:**

- a. Performing their duties to the best of their abilities in order to please God. Such performance supports the Commander as well.
- b. Living a lifestyle which pleases God. This contributes to a positive moral and ethical influence in the unit and reduces disciplinary problems.
- c. Supporting chaplains in their work.
- d. Performing dangerous missions boldly because of their faith in God.
- e. Praying for each other, their commanders, and their nation.

ANNEX O

MILITARY CHRISTIAN FELLOWSHIP – CHAPLAIN RELATIONSHIP

1. The Armed Forces of many, but not all, nations are blessed by having chaplains to minister to the spiritual needs of the members of those forces. The general experience of these chaplains is that there are never enough of them to provide the coverage they would like. In such situations in order to be truly effective they should be able to depend on laypersons to assist them.

2. In most Military Christian Fellowships (MCFs) of the world the membership is made up almost entirely of laypersons and the leadership is held by laypersons, not clergy. Their general experience is that they are much more effective if they are supported by their chaplains.

3. It is easy to conclude, therefore, that if chaplains and MCFs work together it will be beneficial to both. MCFs can support chaplains by encouraging their members to attend services, sing in the choir, serve as lay readers, teach in the children's religious education programs, lead Bible studies and youth groups, welcome new persons to the community, do hospital and prison visitation, etc. Chaplains can support MCFs by announcing and participating in their activities, making facilities available to them

for special events, supporting them before the Commander, etc.

4. However both the degree of cooperation and the methods of cooperation vary greatly due to many factors such as local circumstances, theological differences and personalities. Where there are theological differences, many have found that a good motto to follow is "Cooperation without Compromise." Where there are personality differences, experience has shown that the best response is to "Love one another."

5. Since the Association of Military Christian Fellowships (AMCF) is inter-denominational it is an excellent position to encourage cooperation between MCFs and chaplains for their mutual benefit. In countries where there are chaplains the AMCF encourages national MCFs to support the Christian chaplains fully and "Cooperate without Compromise" with all chaplains. That means to work together as much as possible without compromising one's Christian beliefs. In countries where there are no Christian chaplains the AMCF encourages and assists those MCFs which are working to obtain them.

ANNEX P

SAMPLE LESSONS PLANS

1. The Inductive Bible Study and Conversational Prayer lesson plans and work sheets in this appendix are designed to be used together. The work sheets are given out to all the students who should be instructed to fill in the blanks while the material is being presented. By doing this they learn better than if they only listen. If they fail to do this well they still have all the main points given in the summary. The Inductive Bible Study lesson plan for the teacher is for a period of one hour. The Conversational Prayer lesson plan is for 20 minutes, and is intended to be followed by a time of conversational prayer in small

groups. The material can be adapted to the available time. The answers to the blanks on the work sheets are all underlined in the lesson plans.

2. The third lesson plan, Personal Evangelism, introduces three ways to conduct personal evangelism which have been effectively used in some Military Christian Fellowships (MCFs)

3. All three lesson plans and the work sheets may be reproduced and used as desired.

INDUCTIVE BIBLE STUDY

Lesson Plan

Small Group Military Model

INTRODUCTION (5 minutes, including objective)

- There are many types of Bible study: topical, character, book, etc.
- There are different methods of conducting a Bible study, from formal lecture to private study.
- The choice of type and method depends on the group and objectives.
- **The objectives of most Military Christian Fellowships include carrying out the Great Commission within the Armed Forces and helping members reach spiritual maturity.**
- The experience of many nations is that the **INDUCTIVE BIBLE STUDY is one of the most effective, although not the only way, to do this. It can be led by anyone with leadership abilities and does not require theological training.**

OBJECTIVE: By the end of this presentation, each of you should be able to do the following:

- A. Define an Inductive Bible Study in your own words.
- B. State the Four Basic Guidelines.
- C. Lead an Inductive Bible Study.
- D. Evaluate an Inductive Bible Study.

PRESENTATION (10 minutes)

- A. Definition. An Inductive Bible Study is:
 1. Study of a limited portion of Scripture, usually one chapter, sometimes less, seldom more.
 2. Study by a small group, 6-8 people optimum, generally of approximately the same grade.
 3. Study in an informal, discover style. Basically a Holy Spirit guided self-study.
- B. Basic Guidelines. **These are not rigid rules.**
 1. Stick to the passage. The study is limited to the selected portion. Supporting Scripture and testimonies are normally not used so that no one will become discouraged by difficulty in participating.
 2. Everyone participates who wants to, but no one is forced to participate.
 3. No one monopolizes.
 4. Answer three questions about the selected portion:
 - a. What does it say? CONTENT. Answer questions like Who? What? When? Where? How?
 - b. What does it mean? DISCOVERY. Is there a lesson, a promise, a command, a warning, or an example – good or bad? What can you learn about God?
 - c. What does it mean to me? APPLICATION. What should I do with what I have discovered?
- C. Duties of the Leader.
 1. Prepare for the Bible study. This is primarily administrative. Determine where, when, who, what, any refreshments, do I have enough Bibles for everyone, etc. Prayerfully study the lesson beforehand .
 2. Start and stop on time. Punctuality is important in the military.
 3. Enforce the Four Basic Guidelines. Review them at this time.

NOTE: *The leader is only a facilitator. The Holy Spirit illumines and gives understanding.*

PRACTICAL EXERCISE (35 minutes)

- A. Demonstrate an Inductive Bible Study. (10 minutes)
 - 1. Select a group of about 6 people.
 - 2. Use a short paragraph of Scripture.
- B. Conduct an Inductive Bible Study. (20 minutes)
 - 1. Divide the participants into groups of 6-8 by counting off.
 - 2. Assign a short portion of Scripture.
 - 3. Assign a leader to each group.
 - 4. Give a time to reassemble.
- C. Evaluate the Bible study. Ask each group: (5 minutes)
 - 1. Was the study limited to the selected passage?
 - 2. Did everyone who participate who wanted to?
 - 3. Did anyone monopolize the study?
 - 4. Did the study answer all three questions?
 - 5. Did you stop on time?

SUMMARY (5 Minutes)

- A. The **INDUCTIVE BIBLE STUDY** is one of the most effective tools of an MCF. It does not require a leader with theological training because the Holy Spirit illumines and gives understanding.
- B. **DEFINITION.** An Inductive Bible Study is the study of a limited portion of Scripture by a small group in an informal, discovery style.
- C. The **BASIC GUIDELINES** are:
 - 1. Stick to the passage.
 - 2. Everyone participates.
 - 3. No one monopolizes.
 - 4. Answers the questions:
 - a. What does it say?
 - b. What does it mean?
 - c. What does it mean to me?
- D. The duties of the **LEADER**
 - 1. Prepare for the Bible study.
 - 2. Start and stop on time.
 - 3. Enforce the Basic Guidelines.
- E. **EVALUATION** consists of judging how well the group did in:
 - 1. Starting and stopping on time.
 - 2. Following the Basic Guidelines.

INSTRUCTIONS TO TEACHER: This Lesson Plan is for a period of one hour. It can be modified as desired. The underlined portions are the answers for the blanks on the Work Sheet

INDUCTIVE BIBLE STUDY

Work Sheet

Small Group Military Model

INTRODUCTION

The INDUCTIVE BIBLE STUDY is one of the most effective, although not the only way, to carry out the Great Commission in the Armed forces. It can be led by anyone with leadership abilities and does not require theological training for the leader.

OBJECTIVE: By the end of this presentation, each of you should be able to do the following:

- A. _____
- B. _____
- C. _____
- D. _____

PRESENTATION

A. Definition: An Inductive Bible Study is:

- 1. _____
- 2. _____
- 3. _____

B. Basic Guidelines

- 1. _____
- 2. _____
- 3. _____
- 4. _____
 - a. _____
 - b. _____
 - c. _____

C. Duties of the Leader

- 1. _____
- 2. _____
- 3. _____

NOTE: *The leader is only a facilitator. The Holy Spirit illumines and gives understanding.*

SUMMARY:

- A. The Inductive Bible Study is one of the most effective tools for carrying out the Great Commission. It does not require a "teacher" with theological training because the Holy Spirit illumines and gives understanding..
- B. An Inductive Bible Study is the study of a limited portion of Scripture by a small group in an informal, discovery style.
- C. The Basic Guidelines are:
 - 1. Stick to the passage.
 - 2. Everyone participates.
 - 3. No one monopolize
 - 4. Answers the questions:
 - a. What does it say? CONTENT
 - b. What does it mean? DISCOVERY
 - c. What does it mean to me? APPLICATION
- D. The leader prepares for the Bible study, starts and stops on time, enforces the Basic Guidelines, and prayerfully studies the lesson beforehand .
- E. Evaluation consists of judging how well the group did in:
 - 1. Starting and stopping on time.
 - 2. Following the Basic Guidelines

CONVERSATIONAL PRAYER

Lesson Plan

INTRODUCTION (5 minutes)

- The Bible teaches us to pray.
- Our experience with prayer ranges from silent to boisterous, from spontaneous to liturgical. Prayer should be both private and corporate (public). Either without the other is like day without night. They complement each other.
- Much public prayer, especially spontaneous public prayer, sets a poor example for new believers, using stilted language, a “holy voice”, and vague requests.
- Obviously Conversational Prayer is not the only way to pray. It is presented here because it is the experience of several national MCFs and other groups is that using conversational prayer produces an increased consciousness of God's presence, resulting in greater group vitality and unity. It is also very helpful in teaching people how to pray.
- Most of these principles are applicable to individual prayer as well as small group prayer.

OBJECTIVE: By the end of this presentation, each of you should be able to do the following:

- A. Define conversational prayer in your own words.
- B. State the 4 Basic Guidelines.
- C. State the Duties of the Leader.

PRESENTATION (10 minutes)

- A. Definition. Conversational Prayer is:
 1. Talking with (not just to) God (the entire Trinity). (Matthew 18:19-20)
 2. Talking as a small group, 3-6 optimum, often an Inductive Bible Study group.
 3. Talking in an informal, conversational style using normal conversational patterns, tone of voice, and vocabulary. Say “I” when you mean yourself, “we” when you mean the group.
- B. Basic Guidelines. **These are not rigid rules.**
 1. Stick to the subject. Pray back and forth on a SINGLE subject, one person or situation at a time, in agreement (Matthew 18-19- 20) until the subject is completed. Participants introduce new subjects as the Holy Spirit prompts. Pray “faith sized”, or believable, requests.
 2. Everybody participates who so desires, but no one is forced to participate.
 3. No one monopolizes. Keep prayers brief, just a sentence or short paragraph. Pray as often as you like, but give AT LEAST one other person a turn before praying again. Silences are OK.
 4. Be aware and respond in three areas:
 - a. Aware of God who is present with us.
 - *Adoration:* who He IS.
 - *Thanksgiving:* what He DOES.
 - *Attention:* what He SAYS.
 - b. Aware of Ourselves in God's presence.
 - *Confession:* what I have DONE or FAILED TO DO.
 - *Petition:* what I NEED.

- c. Aware of others from God's point of view.
 - *Intercession*: What THEY need.
- C. Duties of the Leader.
 1. Prepare for the prayer time. This is primarily administrative. Find an informal, undisturbed setting. Set a time. Invite participants. Collect prayer requests as appropriate, etc.
 2. Start and stop on time.
 3. Enforce the Guidelines as necessary

NOTE: The leader is only a facilitator. The Holy Spirit illumines and guides the group.

SUMMARY (5 minutes)

- A. CONVERSATIONAL PRAYER produces an increased consciousness of God's presence, resulting in greater vitality and unity in a Military Christian Fellowship. It is also very helpful in teaching people how to pray.
- B. DEFINITION. Conversational prayer is talking with God as a small group in an informal, conversational style.
- C. The BASIC GUIDELINES are:
 1. Stick to the subject.
 2. Everyone participates.
 3. No one monopolizes
 4. Be aware and respond in three areas:
 - a. God: adoration, thanksgiving, attention.
 - b. Ourselves: confession, petition.
 - c. Others: intercession.
- D. The duties of the LEADER are:
 1. Prepare for the prayer time.
 2. Start and stop on time.
 3. Enforce the Basic Guidelines.

INSTRUCTIONS TO TEACHER: This Lesson Plan is for a period of 20 minutes, and is intended to be followed by a time of conversational prayer in small groups. It can be modified as desired. The underlined portions are the answers for the blanks on the Work Sheet

CONVERSATIONAL PRAYER

Work Sheet

Companion to the Inductive Bible Study

INTRODUCTION

CONVERSATIONAL PRAYER produces an increased consciousness of God's presence, resulting in greater vitality and unity in a Military Christian Fellowship. It is also very helpful in teaching people how to pray. Most of the principles are applicable to individual prayer as well as small group prayer.

OBJECTIVE: By the end of this presentation, each of you should be able to do the following:

- A. _____
- B. _____
- C. _____

PRESENTATION

A. Definition: Conversational Prayer is:

- 1. _____
- 2. _____
- 3. _____

B. Basic Guidelines

- 1. _____
- 2. _____
- 3. _____
- 4. _____
 - a. _____
 - b. _____
 - c. _____

C. Duties of the Leader

- 1. _____
- 2. _____
- 3. _____

NOTE: The leader is only a facilitator. The Holy Spirit illumines and guides the group.

SUMMARY

- A. Conversational prayer produces an increased consciousness of God's presence, resulting in greater vitality and unity in a Military Christian Fellowship. It is also very helpful in teaching people how to pray. Most of the principles are applicable to individual prayer as well as small group prayer.
- B. Conversational Prayer is talking with God as a small group in an informal, conversational style.
- C. The Basic Guidelines are:
 - 1. Stick to the subject.
 - 2. Everyone participates.
 - 3. No one monopolizes.
 - 4. Be aware and respond in three areas:
 - a. God – adoration, thanksgiving, attention
 - b. Ourselves – confession, petition.
 - c. Others – intercession.
- D. The leader prepares for prayer time, starts and stops on time, and enforces the Basic Guidelines.

PERSONAL EVANGELISM

Lesson Plan

INTRODUCTION (5 minutes, including objective)

- Christ tells us to “... make disciples of all nations.” (Mat 28:19). Discipleship begins when someone turns to Christ or is evangelized.
- Leading people to a saving faith in Christ is a core function of an MCF
- Personal evangelism is a joint work of God and man.
- There are many different methods of leading someone to Christ. This lesson will introduce the principles and illustrate just 3 methods
- Prayer is an essential component of all evangelism.

OBJECTIVE By the end of this presentation, each of you should be able to do the following:

- Define evangelism.
- State the 4 basic elements of the Gospel.
- Explain the gospel in your own words.
- Tell your own story of coming to faith.
- Pray with someone who wants to receive Christ into his or her life.

PRESENTATION (25 minutes)

A. Definition. Evangelism is a process which includes:

1. Telling someone about the Christian hope of eternal life provided by Jesus' death on the cross.
2. Part of the Great Commission from Christ (Matthew 28:19) that we are to “... make disciples of all nations, ...”.
3. A joint work between the evangelist and God. The evangelist may speak the words but the Holy Spirit convicts of the need to seek Christ.

B. The 4 basic elements of the Gospel are:

1. God's plan in Creation was, and is, to live in fellowship with humanity.
2. Humanity's disobedience and fall from grace came as we chose to go our own way rather than God's way.
3. Christ's atoning sacrifice is the only route that can bring us back into fellowship with God.
4. Choosing Christ as our Savior and asking Him into our lives restores us in fellowship with God.

C. Explaining the Gospel. One to one evangelism can be conducted in many ways and each must be tailored to meet the enquirer where he or she is. Three methods are below as illustrations:

1. Four Spiritual Laws (Abridged from booklet “The Four Spiritual Laws” produced by Campus Crusades for Christ and available from their National Director in most nations or from Military Ministry at email <paul.pettijohn@milmin.com>. Used by permission.)

- a. **Law 1** God loves you and has a wonderful plan for your life. (John 3:16 & 10:10)
 - b. **Law 2** Man is sinful and separated from God, thus he cannot know and experience God's love and plan for his life. (Romans 3:23 & 6:23)
 - c. **Law 3** Jesus Christ is the only way man can reach God. He died for us. Through him you can know God and experience his love and plan for your life. He died and rose from the dead. (1Peter 3:18, Acts 1:3 & John 14:6)
 - d. **Law 4** We must each receive Jesus Christ as savior and Lord; then we can know and experience God's love and plan for our lives. We must receive Christ through faith. (John 1:12, Ephesians 2:8,9 & Revelation 3:20)
2. Roman Road. The Romans built straight roads without bend or deviation. They went up and down as the lie of the land dictated but still went straight to their destination. The good Christian life is a bit like this in that on their journey Christians will have to cope with ups and downs in life but God calls us to persevere and to keep going straight until we reach our destination – eternal life with him. The following compendium of verses in Romans tell the Gospel story in a straight forward way and is known as the Roman Road.
- a. **Romans 3:23** For all have sinned and fall short of the glory of God.
 - b. **Romans 5:8** But God demonstrated His own love for us in this: While we were still sinners, Christ died for us.
 - c. **Romans 6:23** For the wages of sin is death but the gift of God is eternal life in Christ Jesus our Lord.
 - d. **Romans 10.9,10** That is you confess with your mouth, “Jesus is Lord” and believe in your heart that God raised him from the dead, you will be saved.
3. God – Creator and Sustainer.
- a. God created the world and sustains it today. He alone is worthy to be the focal point of our lives. (Gen 1:1; 2:1)
 - b. Humanity, in choosing to be like God displaced him as the centre of our lives. (Gen 3) However, we can neither sustain our lives effectively nor eternally.
 - c. Jesus came from God and lived as man and as such provides the only bridge across the chasm between God and humanity. (John 1:12) He proved this by what he said and how he lived but ultimately how he died and rose again as the first to be resurrected.
 - d. We acknowledge God's rightful place at the centre of our lives when we accept Christ's work for us on the cross. (Romans 10:9, 10) With God at the centre of our lives we can trust that we will be sustained effectively and eternally
- D. Tell your own story in 4 parts to illustrate the Gospel message:
1. My Life before I was a Christian.
 2. How I realized I needed Jesus Christ.
 3. How I committed my life to Jesus.
 4. What it means to me now.

- E. Prayer of Commitment for someone who wants to invite Jesus Christ into his or her life:
Father God, I want to say sorry for my sins. For all those things I've ever said, done or thought that were wrong. I choose to turn from these things, I believe Jesus died to take my sins upon Himself so I could be free to know you. Right now, Jesus, I ask you to come and live inside me by filling me with your Holy Spirit, to change my life forever. Amen

PRACTICAL EXERCISE (15 minutes)

- A. Demonstrate telling someone the Gospel and your personal story using one of the methods in the Annex. It is best to use an assistant who has been primed to ask one or two questions of the type an enquirer might be expected to ask.
- B. Evaluate the exercise. Ask the class:
1. Were the 4 elements of the Gospel explained clearly?
 2. Was the personal story told in an appropriate way?
 3. Was the enquirer invited to pray the prayer of commitment?
 4. Were any questions dealt with helpfully and honestly?

SUMMARY (5 minutes)

- A. Personal evangelism is a joint work of God and man to lead someone to a saving faith in Jesus Christ.
- B. It is a core activity of MCF members.
- C. The 4 basic elements of the Gospel
1. God's plan in Creation.
 2. Humanity's disobedience and fall.
 3. Christ's atoning sacrifice.
 4. Choosing Christ.
- D. The Gospel can be conveyed in many ways.
- E. Telling your own story illustrates how the Gospel works.
- F. The prayer of commitment is the confirming act for the enquirer.

This lesson plan is for a period of 1 hour including a 10 minute break. It can be modified as desired.

ANNEX Q

MILITARY INTERCESSORY PRAYER GROUP (IPG) MINISTRY

“Bear ye one another’s burdens. Always keep on praying for all the saints. Also, I tell you that if two of you on earth agree about something, then you can pray for it And the thing you ask for will be done for you by my Father in heaven. This is true because if two or three people come together in my name, I am there with them.” Galatians 6:2, Ephesians. 6:18, Matthew 18:19-20

1. Christians form a military Intercessory Prayer Group (IPG) with a concern for the spiritual well being of the armed forces and commit to pray regularly for them.

2. The special ministry of the Intercessory Prayer Groups is giving regular and personal prayer support to specific members of their nation’s Military Christian Fellowship (MCF), who are known as “Links.” The intercessor may be pictured as grasping the hand of God with one hand and grasping the hand of the person prayed for with the other; linking that person to God. The IPG differs from other prayer ministries in that its primary purpose is to pray for Links.

3. An organizational approach found to work well is for the MCF is to appoint a National IPG Secretary who receives requests from individuals wanting to be Links and allocates them to IPGs. The National IPG Secretary also encourages the formation of groups, maintains data on them, briefs the group secretaries, and periodically organizes regional or national IPG conferences with the aim of encouraging intercessors and inspiring them to press on in prayer for their Links. All that

is required by the Links is that he or she regularly keep the IPG concerned informed of activities and needs by letter, telephone, or personal visit.

Group Secretaries are responsible for recruiting their IPG members, ideally not less than four. These may be spouses or relatives of serving personnel, military retirees, or other Christians willing to make the commitment to pray regularly.

4. A pattern that works well is for the Links (not normally more than six per IPG) to write by the end of each month with their prayer needs for the coming month. Then the IPG meets early in the month, normally on the same day of the week so that members and Links can maintain a schedule. The meeting usually starts with a meditation followed by a time of prayer and worship. Then the group secretary briefs the members about each Link, either handing out material prepared before or asking members to take notes as the secretary speaks. The members pray for some of the items at the monthly meeting, and then take their notes away in order to pray regularly during the month with special emphasis on those times when Links are involved in events identified in their notes. After the meeting the group secretary writes each Link assuring him or her of their support, sharing their joy and encouragement at answered prayer, and confirming the group’s next meeting. In this way the Links are reminded of the time constraints for sending their next prayer requests.

5. In addition to praying for specific Links, an IPG may also pray for a specific post, base, ship, unit, etc., or for a specific MCF of another nation. The National IPG Secretary also normally coordinates these assignments. As time allows, IPGs may also pray for those items identified in national and AMCF prayer bulletins. A very beneficial added feature is that an IPG can

participate in an Emergency Prayer Chain, responding immediately to any emergency needs.

6. All information shared with an IPG should be dealt with in the strictest confidence. When writing to other countries care should be taken not to offend the culture of that country.

ANNEX R

GUIDELINES FOR HOLDING A CONFERENCE

INTRODUCTION

1. As Military Christian Fellowships grow they usually reach a point where they desire to meet together to study as a group, for corporate worship and fellowship and for the transaction of business. Meeting together builds faith and encourages the sometimes isolated believer. Area or national conferences are a way to meet this need. At the next level, areas that contain several different countries that have active MCFs may desire to gather for a regional or international AMCF conference. Participants at a prior conference of that type, whether worldwide, regional, or sub-regional, normally decide when and where they want to hold another such conference. A national MCF desiring to host such a conference in the name of the AMCF determines its capability to do so, and then seeks AMCF approval through the appropriate AMCF vice-president. Such conferences are conducted solely to further the goal and work of the AMCF. Conference sponsors are expected to organize a program that honors Jesus Christ in every regard and conforms to the interdenominational, nonpolitical nature of the AMCF. The regional AMCF VP should be kept informed and given the opportunity to provide guidance throughout the planning process. The ways in which the Association for Christian Conferences, Teaching and Service (ACCTS), Military Ministries International (MMI), and Mission Support Organization (MSO) can assist a sponsor are related in Chapters 2, 3 and 4. It has often been the practice to involve the supporting organizations at the earliest stage of

planning and this has proved beneficial as plans have developed.

2. The recommended planning time for a major AMCF conference is at least 12 months and for a national conference a minimum of 9 months. If government support is to be sought it is likely that some 18 months lead will be required to comply with national budgeting processes.

3. The undertaking of any conference requires considerable planning and preparation. The entire process should be bathed in unhurried and meditative prayer, seeking God's guidance. Prayer should precede planning and be resorted to frequently during the planning, especially whenever difficulties arise. Further information on prayer and planning may be found in Annex K of this manual.

4. The following guidelines and checklist are provided to assist MCF leaders in preparing for a conference. These are quite comprehensive and are intended to cover most situations. They do not all apply to every conference.

INITIAL ACTIONS

The sponsoring organization is responsible for:

5. Defining the PURPOSE: Why is this conference being called?

6. Establishing a GOAL.

7. Determining OBJECTIVES required to attain the goal. Visualize the desired impact

on the attendees and what will result after the conference concludes.

8. Defining the **THEME**. This should lead the attendees to be centered on the goal of the conference.

9. Selecting **DATES**. Avoid conflict with holidays and other events already scheduled.

10. Appointing a **CONFERENCE COORDINATOR** and selecting leaders for each element of the preparation to form a planning committee. It may also be necessary on large conferences to form sub-committees, e.g., accommodation committee, to pray and plan particular aspects of the event.

PREPARATION PLANS

11. Plans should be made for:

- Prayer support
- Program
- Publicity
- Administration
- Finance
- Reception
- Logistics

PRAYER SUPPORT PLAN

12. Following are methods of eliciting prayer to support the conference:

- MCF, AMCF and ACCTS/MMI/MSO publications.
- Dedicated groups such as Prayer Support Groups
- Local prayer groups
- Individual members prayer support groups
- Periodic email “Praise Notes and Prayer Requests”

- Prepare a prayer card/bookmark/prayer reminder.
- Daily prayer meetings for the organizing staff during the event itself.

PROGRAM PLAN

Following are the various items to considered in setting up the program:

13. Arrange for an appropriate conference site or venue. It should be adequate in size to accommodate the expected attendees on one site in good, but not extravagant, accommodation.

14. Determine the best method of achieving the goal and objectives. It can be through the use of speakers, seminars, workshops, demonstrations, or a combination of methods.

15. Prepare a program schedule. Start and end times should take travel requirements into consideration. Include excursions, if they are planned. Allow adequate time between sessions for attendees to interact and rest.

16. Ensure the program encourages female military and Christian wives to attend.

17. Include a program for children, if appropriate, and coordinate it with the adult program. Advise parents in advance of the scope and location of children’s program.

18. Arrange for hour-by-hour supervision of the schedule in order to get people to the right place at the right time.

19. Select and invite speaker/team, children’s program leaders, and musicians. Ensure the presentations are at the level of the attendees; not too simple or too complex. Ensure that all the material presented

supports the goal and objectives. Make speakers' time periods very clear and emphasize the importance of not exceeding the allotted time. Consider having signals arranged to let the speaker know the time is up. Determine what expenses and honorarium will be provided and let them know in advance. Coordinate with speakers on preparation of any handouts, checking on any special equipment required (e.g., projectors, screen, video machine and TV, etc.)

20. Ensure speakers are of the experience and quality appropriate for the conference. At least one or two speakers should come from the host nation. Speakers should come from the region wherever possible. Take care that conferences do not become a platform for individuals to promote or practice their particular ministry. The regional AMCF VP and ACCTS/MMI/MSO can be of considerable help in the selection of speakers.

21. At the end of the conference write thank you letters enclosing honorariums as appropriate.

22. Provide meeting room "furniture" such as podium/lectern, any special equipment required (with spare bulbs, drive belts, etc.), extension cords with multiple outlets, outlet adapters, etc.

23. Prepare the venue – flowers, location of notices, sufficient seating and an appropriate layout for all rooms to be used.

24. Select chairmen or master of ceremonies for major meetings and brief them in advance.

25. Select leaders and members of small discussion groups and assign them to meeting rooms.

26. Obtain everything needed for a communion service, if this is scheduled. Careful account must be taken of denominational considerations in planning such a service,

27. Provide music books and instruments for musicians in each location or venue as required.

28. Provide song books/chorus sheets in sufficient quantities for participants in each location.

29. Provide interpreters as required.

30. Provide sound and recording equipment such as microphones, speakers, audio and video recorders and operators, as required.

31. Provide a competent photographer to take candid and official photos, get them processed quickly, labeled, and made available for participants to purchase and sponsors to use later.

32. Arrange for participation and location of a bookstore and any display/promotional booths as desired.

33. When planning the attendance of delegates consider the following guidelines:
a. For international conferences, normally not more than half of delegates to be from the host country.
b. An equal spread of delegates from across the region should be sought as far as possible.

34. Arrange appropriate opening and closing ceremonies.

35. Plan opportunities for national delegates to present the work of their own MCFs. This could be a short photocopied handout plus a

five minute presentation or a prepared small stand with photographs. It need not be a presentation from the platform.

36. Encourage participation of chaplains in the program. (Chaplains and MCF's should always seek to work together whenever possible).

PUBLICITY PLAN

37. Send notices relating to the conference to be included in MCF, AMCF and ACCTS/MMI/MSO publications.

38. Prepare and distribute brochures/invitations. Ensure there is guidance on how to get additional information. Consider sending personal invitations because experience indicates these are the most effective.

- a. Determine who is to send out invitations. i.e., AMCF President, AMCF VP, host country Ministry of Defense (MOD), host country MCF.
- b. Determine who is to receive invitations.
- c. Determine when invitations should be sent out.
- d. If a formal invitation is being sent to MODs etc then copy invitations to MCF and key individuals.

39. Place publicity on bulletin or notice boards, not forgetting to get prior authorization.

40. Promote through Christian radio, TV, newspapers, web sites and Email.

41. Prepare displays for forthcoming events.

42. Appoint a media representative to handle contacts with media representatives.

43. Beware of not wasting resources on ineffective publicity material.

ADMINISTRATION PLAN

44. Prepare a system for recording pre-registrations/bookings and issuing of joining instructions. These should include guidance on travel arrangements, electrical voltage at the conference site, and prevailing weather conditions at the time of the conference, and recommendations on dress or what to wear.

45. Prepare a roster/nominal role for all attendees/participants which should have all the information gathered during registration.

46. Prepare a plan for feeding and lodging the participants.

47. Determine local rules on pets, alcohol, smoking, night curfews, locking of doors, etc. and ensure these are followed.

48. Make provision for medical coverage to include a First-Aid kit, availability of nurse or doctor as necessary. Prepare details of medical services available, including emergency cover, to give delegates at registration.

49. Determine insurance cover provided by venue, what liability is not covered and obtain additional cover as necessary.

50. Appoint a secretary to prepare a report for publication following the conference.

51. Consider the need for personal, group and site security and make plans accordingly.

52. Establish a website to assist the administration and to promote the conference.

FINANCIAL PLAN

53. Prepare a budget and determine how funds will be raised.

54. Handle and account for all moneys collected, including offerings if taken.

55. Opening an account just for the purpose of the conference is highly desirable.

56. Pay all conference expenses.

57. Confer with caterers/conference center staff to discover local practice on gratuities and ensure these are collected and paid.

58. Accountability is essential and a Treasurer with financial experience is preferable.

59. Official sponsorship from delegates' armed forces should be sought.

60. Encourage fund raising within the country and from visiting delegates. This needs to be started early.

RECEPTION PLAN

61. Prepare and staff the welcome/reception area including relief staff. It is helpful to have "hosts" and "hostesses" available to meet arriving delegates. Their duties include showing them where to put their luggage during registration, guide them to the appropriate registration line, and then guide them towards their lodgings if necessary. If it is a large conference it may be helpful to assign different lines to language, geographical or alphabetical groupings by last name, depending on the nature of the conference.

62. Plan a registration procedure to include forms to be completed, collection of any moneys due, handout of delegate's information packet (program, venue map, name tags, house rules about safety, fire, security, etc.) guidance on medical

emergencies, feeding and directions to lodging accommodations.

63. Arrange for reception of late arrivals to include registration and late meals.

LOGISTICS PLAN

64. Obtain all equipment, supplies and material required for the conference.

65. Prepare a plan for feeding participants. Coordinate with Administration.

66. Prepare a plan for lodging accommodations for the participants. Coordinate with Administration.

67. If nursery age children are involved, plan for their special needs such as heating of baby bottles, disposal of "disposable" diapers or nappies, diaper washing and drying facilities, parking areas for prams or baby carriages and car seats or carrycots.

68. Prepare a map/route card for location of venue to include with joining instructions.

69. Arrange for meeting and transporting of those who arrive by train, bus, or airplane.

70. Obtain phone numbers for local taxis, bus, and rail stations.

71. Make car-parking arrangements as necessary.

72. Arrange for transportation of those who depart by train, bus, or airplane.

73. Obtain support from military transport departments if possible.

FINAL WORD

74. Keep in close contact with ACCTS/MMI/MSO who exist to help facilitate such

events and seek to help MCF members
receive the blessings God has for them as

they stage a conference.

APPENDIX 1 to ANNEX R

PRAYER AND PLANNING FOR THE 5TH AMCF PANAMERICAN CONFERENCE

The work of the Peruvian AMCP in preparing this report is gratefully acknowledged.

INTRODUCTION

1. Some years ago Peru was declared a “non-eligible country” by international financial institutions; we were beset by hyperinflation and terrorist violence. It was under these conditions that the Association of Military Christians of Peru (AMCP), also obviously suffering from a lack of financial resources, did all the planning necessary to hold the 5th AMCF Panamerican Conference.

2. The Peruvian experience of organizing and holding the 1st AMCP Conference and the 5th AMCF Panamerican Conference is a “one of a kind” case. Those responsible for organizing the conferences were few in number, but their degree of dedication to the task was decisive as they took on the task. They reached beyond their abilities as they dedicated themselves to the Lord, giving generously of their talent, time and resources.

3. At the conclusion of both events it has been very satisfying to see how God has blessed in such extraordinary ways.

4. In preparing this appendix, we wish to collaborate with the AMCF by sharing our experiences, not with the objective of being imitated, but rather as a testimony of the wondrous fact that God answered our prayers.

ORGANIZATION

Preliminary Activities

5. We looked at our organization and made trips to Military Christian Fellowship groups located in various parts of the country to encourage them to attend the conference.

6. We had no prior experience in organizing international events. Our experience in preparing and holding the 1st National Conference, which was very successful, was of great benefit. This meeting was obviously held without the required funds. Financially speaking we began from zero.

7. At the AMCF Leaders’ Conference held at White Sulphur Springs in September 1991 we learned what it means to Pray and Plan. Prayer, then was the single most important element in the planning process.

Establishing Committees

8. We believed that the most important factor was that God Almighty was in this work and that the committees to be appointed would develop an effective work. The Organizing Committee for the 5th AMCF Panamerican Conference was made up of the following sub-committees:

- Finance and Registration
- First Aid
- Lodging and Food
- Music and Sound System
- Physical facilities
- Public Relations and Publicity
- Transportation and Reception

9. Each of them had specific duties and were required to make progress reports periodically.

Visits and Interviews

10. We asked ourselves, “How do we find the names of persons or organizations, Christian and non-Christian, to approach requesting help?” The entire process of making up lists was carried out in prayer.

11. Each subcommittee chairman was in charge of compiling a list of persons or organizations capable of helping. For example: donors of staples, fresh produce, sound systems, musical groups, printing services, conference sites, etc. The lists included businessmen, professionals, bank managers, industrialists, editors, transportation agencies, missionary groups, and finally, relatives. The visits obtained the desired results: donations of flour for baking, beef and poultry, and other items needed for food which together resulted in a great monetary savings.

12. Several locations were checked out as possible sites. All offered the necessary amenities, but we were able to get use of one of the Army NCO Club Recreation Facilities at a price much lower than any of the others.

13. We want to emphasize that in making the site selection we considered the following things: the environment, atmosphere, and facilities should contribute to the conference objectives; cost, places of recreation and rest; and the primary importance of security, given the situation in Lima.

Invitations and Attendance

14. We prepared invitations, both national and international, with adequate time, and planned on attendance of 100 people. This was a realistic expectation and a manageable

size. As often happens in our country, some delegations from outlying areas did not confirm their participation by the established dates in order for us to plan adequate lodging and food. We were truly surprised at the “invasion” of delegates from our own country, which brought the total of conference participants to 200, without counting support personnel like help and kitchen staff. We exceeded our provisions. This is where God produced a miracle: God moved in such a way that we were able to overcome all the difficulties.

15. It is worth noting that there was no charge for national delegates from outside the nation’s capital.

PROGRAM FOR WOMEN & CHILDREN

16. In expectation of the arrival of many women and children, we wanted to focus on this by preparing a program of special meetings for them. This included a variety of activities for children, including manual activities and games, all consistent with Biblical teaching. The participation of teachers who were trained to work with children, together with the entire team, resulted in lively service to the Lord. The specific details of these programs were a challenge, but both were successful.

GENERAL PROGRAM & SELECTION OF SPEAKERS

17. We began with fervent, specific prayer for God to guide us in choosing the most appropriate speakers for each subject.

18. We determined to inform ACCTS and AMCF of the foreign speakers we desired for specific subjects.

19. Finally, we provided the general program to the AMCF President with adequate lead time for him to comment.

GENERAL COORDINATION FOR THE CONFERENCE

20. We felt that selection of a general coordinator to harmonize and ensure financial support of the work, as well as ensure that each committee was doing its work, was very important.

CONCLUSIONS

21. In accordance with the recommendations of the AMCF Leaders' Conference, we held times of prayer and fasting before starting to plan. Our motto was PRAY AND PLAN. The result was that the Lord opened doors and touched hearts in order to achieve the desired results.

22. Our experience in Peru demonstrates that conferences can be held without having great financial resources available. We met the needs of 200 persons solely by invoking the name of the Lord and affirming our faith in the success of the conference.

23. We believe that the appointment and work of subcommittees are extremely important. They were primarily responsible for the success of the conference. We emphasize the importance of the lodging and food subcommittee. In general, these subcommittees worked in harmony, stimulated by our recommendations and support.

24. Publicity for the conference was very important in achieving good attendance. This was achieved by continuous correspondence on the national and international level, as well as by radio broadcasts.

25. We also assured a large participation by having a low registration cost. National delegates from outside the capital area paid no fee. Heads of families from Lima and abroad were charged only a symbolic fee. We believe that high registration costs will almost always drive participants away.

26. The self-discipline of the participants is of great importance and should be highlighted. They observed all the rules of courtesy, faith and virtue, thus assuring greater and authentic fellowship. Without a formal request to that effort, they set aside and did not mention denominational and national interests. We lived in a spirit of true spiritual unity, brotherhood, and Christian love.

27. Our experiences in the last two AMCF Pan American conferences have shown that, for the well-being of the participants, the organizers of the conference should consider having a permanent medical team or First Aid Station available to provide medical assistance if it should be required.

28. We purposefully and confidently proclaim that the hand of the Lord was always extended to provide sufficient help and protection. The glory and honor belong to Him.

ANNEX S

OTHER SUPPORT ORGANIZATIONS

American Inland Mission (AIM)

84 Toad Suck Lane
Bigelow, AR 72016 USA
Tel +1 501-759-2229
Fax +1 501-759-3035,
Email: AIMISSION@juno.com
Conducting evangelistic campaigns for
military, principally in Central America

Barnabas International

PO Box 11211,
Rockford, IL 61126 USA,
Email: Barnabas@Barnabas.org
Ministry to missionaries. Publishing
monthly "Encouragement" letter in English
and Spanish. These are being sent to MCFs
in Latin America and the Caribbean.

Cadence International

PO Box 1268
Englewood CO 80150 USA
Tel +1 303-762-1400
Website: www.cadence.org
Sharing the Gospel and our lives with the
U.S. military worldwide,
email: dave_schroeder@cadence.org
Sharing the Gospel with the military in
Russia, Belarus, and Ukraine,
email: dave_meschke@cadence.org

El Verbo para Latino América (EVELA)

The Word for Latin America

P.O. Box 1002,
Orange, CA 92856 USA, Tel +1 714-285-
1190
Email: simanjaime@integrity.com
Website: www.evela.com
Distributing Gospel cassettes and booklets
in Spanish

Evergreen

6660 Delmonico Drive Suite 201
Colorado Springs, CO 80919 USA
Tel +1 719-536-3256
Email: FinnT@pcisys.net
Partnering in ministry to military in China

Global Mission Society (GMS)

#110-1, Wolmoon-ri, Paltan-myun,
Hwasung-si, Kyunggi-do, Korea 445-914.
Tel +82 31-354-5599
Fax +82 31-354-8854
Email: gmsHQ@gms.or.kr
Website: <http://gms.or.kr>
A worldwide organization sending more
than 1200 missionaries all over the world

International Association of Evangelical Chaplains (IAEC)

P.O. Box 2100,
Astoria, NY 11102 USA,
Tel +1 814-435-8864
Email: IAECHAP@yahoo.com
Promoting development of evangelical
chaplain witness among military forces of
all nations.

Korean Marine Corps Missionary Association (KMCMA)

#506 River Hill Officetel, Kwangjangdong,
Kwangjingu, Seoul, Korea 143-210
Tel +82 2-755-5483, +82 2-2201-6617
Fax +82 2-755-9186
Email: cmc415@chol.com
A Christian Association organized by
former Marine Corps officers and men,
helping military ministry in Korea and
overseas by prayer, reaching out, Bible
study, encouraging, and cooperating.

Korean Veteran Officers' Christian Union (KVOCU)

#1207 Korean Christian Association Bldg.
136-56 Yunjidong, Chonrogu,
Seoul Korea 110-740
Tel +82 2-708-4474~5,
Fax +82 2-708-4476
Email: kvocu@yahoo.co.kr
Website: www.kvocu.org
Supporting military evangelism projects
through weekly and special prayers.
Providing financial support for Korean
military and military Christians in other
countries, particularly those interested in
supporting AMCF activities.

Military Evangelical Association of Korea (MEAK)

MEAK Office, 47-1, Hyojedong,
Chongrogu, Seoul, Korea 110-850
Tel +82 2-744-2661~3
Fax +82 2-742-7954
Email: meak@v2020.or.kr
Web site: www.v2020.or.kr
Formal military evangelical organization
which has 15 branches in Korea and 7 in the
USA. The MEAK is the center of military
ministry working in cooperation with
civilian churches and military organizations.
It is also the center for the Vision2020
movement-the vision to evangelize 75% of
Korean people through military evangelism
by the year 2020.

Military Ministry of Campus Crusades for Christ (MMCCC)

6060 Jefferson Ave, Suite 6012.
Newport News, VA 23605 USA
Tel +1 757-247-7502 Ext. 260
Fax +1 757-247-7507
Email: Paul.Pettijohn@milmin.com
Website: www.milmin.com
Helping military men and women of all
nations and their families become followers
of Jesus Christ.

Mission Mobilization International (MMI)

P.O. Box 77165,
Colorado Springs, CO 80970-7165 USA,
Tel +1 719-761-6257
Email: randygreen527@aol.com
MissionMI@hotmail.com
Providing police and military tactical
training with evangelization. Working with
Cops For Christ and Focus On The Family

Naval Christian Fellowship

2b South Street, GOSPORT,
Hants, PO12 1ES United Kingdom
Tel +44 23-9258-3878
+44 23-9258-0058
Email: NCF@dialpipex.com
Website: www.navalcf.org
Providing support to Christian men and
women serving in the Royal Navy to enable
them to bear a good witness to Jesus Christ

Naval, Military & Air Force Bible Society (NM&AFBS)

Castaway House, 311 Twyford Avenue,
Portsmouth PO2 8RN United Kingdom
Tel +44 23-9269-9873
Email: jmh@nmafbs.org
Distributing Bibles, New Testaments,
booklets and leaflets to armed forces in
many nations.

Navigators Military Ministry

P.O. Box 6000
Colorado Springs, CO 80934 USA
Tel +1 719-594-2541
Email: milsupport@navigator.org
Website: www.navigator.org
Reaching, Discipling, and Sending Military
Personnel and Their Families

**Armed Forces Christian Union
(AFCU)**

Havelock House, Barrack Road, Aldershot,
Hants, GU11 3NP United Kingdom
Tel +44 1252-311221
Fax +44 1252-350722
Email: office@afcu.org.uk
Website: www.afcu.org.uk
Providing support to Christian men and
women in the UK armed forces to enable
them to witness Christ at home and at work.
Ministering through international
Intercessory Prayer Groups.

Olive Branch International (OBI)

P.O. Box 748,
Norfolk, VA 23501-0748 USA
Tel +1 757-518-8749
Email: bgkittleson@cs.com
Website: www.ob-intl.org
Humanitarian Service to the International
Military Community

Operation Reveille

P.O. Box 26396,
Colorado Springs, CO 80935-6396 USA,
Tel +1 719-572-5908, Fax +1 775-248-8147
Email: bside@oprev.org
Website: www.oprev.org
Training and equipping Service Personnel
for Cross-Cultural Ministry

**Pointman Leadership Institute
(PLI)**

64144 Hume Lake Road
Hume, CA 93628, USA
Phone: +1 559 335-2718
Fax: +1 559 335-2409
Email: pointmanjim@msn.com
Website: www.pointmanleadership.com
Presenting Principle Based Leadership and
other seminars with the gospel to leaders of
police, military, government, etc.

**Soldiers' and Airmen's Scripture
Readers Association (SASRA)**

Havelock House, Barrack Road, Aldershot,
Hants GU11 3NP United Kingdom
Tel +44 1252-310033
Fax +44 1252-350722
Email: admin@sasra.org.uk
Website: www.sasra.org.uk
Personal evangelism to UK soldiers and air
force personnel through one to one ministry
by Scripture Readers and providing support
to Christian men and women in the UK
armed forces to enable them to witness
Christ at home and at work.

**World Military Mission
Organization (WMMO)**

#501 Sungsan Bldg, 76-2 Hangangro 2-Ga,
Yongsangu, Seoul, Korea 140-872
Tel +82 2-795-7735
Email: jmj423@hanmail.net
A Military Mission Organization which has
a vision for worldwide military evangelism.